

Asia	Sch 18	Indonesia	Rp 2500	Peru	S. 100
Bahamas	BS 250	Italy	L 1300	S. 100	S. 100
Canada	C\$ 1.00	Japan	¥ 100	Singapore	S\$ 1.00
Czech	Cz 100	Malaysia	RM 1.00	Spain	Ptas 110
Denmark	Dkr 7.25	Norway	Nkr 1.00	Switzerland	Sfr 1.00
France	FF 6.50	Portugal	Esc 200	Taiwan	NT 80
Germany	DM 2.20	South Africa	Rand 1.00	Thailand	Baht 1.00
Greece	Dr 100	Sweden	Kr 1.00	USA	\$ 1.00
Hong Kong	HK\$ 1.00	Switzerland	Sfr 1.00		
India	Rs 15	Taiwan	NT 80		
		Thailand	Baht 1.00		
		USA	\$ 1.00		

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday December 30 1985

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EEC: Spain and Portugal leap into unknown, Page 7

World news

Gandhi attacks private sector

India's Prime Minister Rajiv Gandhi attacked the country's industrial sector in a speech in Bombay during celebrations to mark the centenary of the Indian National Congress Party. He accused them of sheltering "hundreds of law breakers and tax evaders."

His vehement attack on industrialists is a warning to them in the context of his carrot-and-stick policy.

There have been tax raids on some leading businesses recently. The Government has also announced a substantial liberalisation of its industrial licensing policy and a new tax policy which are highly favourable to businessmen. Page 2

W Africa ceasefire

Burkina Faso and Mali, neighbouring West African states, accepted a ceasefire in their four-day-old border war, the official Burkinabe radio said.

Soviets accuse US

The Soviet Union accused the US of violating the 1972 Anti-Ballistic Missile (ABM) treaty with an underground nuclear test in the Nevada desert. Page 2

Sudan elections

Sudan's first general elections in nearly two decades will be held over 12 days starting April 1. Page 2

Athens airport strike

Many foreign airlines cancelled flights out of Athens airport as a strike by local staff entered its third day.

Aquino farm seizure

A Philippines court ordered the seizure of a 15,000 hectare sugar plantation owned by the family of presidential candidate Corason Aquino.

Pakistan changeover

Pakistan's President Zia ul-Haq named civilian governors for the country's four provinces, on the eve of the expected end of 8 years of martial law. Page 2

Singapore U-turn

The Singapore Government, in a major reversal of economic policy, has called for a cut in compulsory contributions to the country's national savings scheme to reduce labour costs and stimulate domestic demand. Page 2

Nakasone's reshuffle

Japanese Premier Yasuhiro Nakasone reshuffled his Cabinet, changing 17 of the 20 posts but keeping the balance of power between Liberal-Democratic Party factions. Page 2

Comecon criticised

Romanian President Nicolae Ceausescu criticised the recent Comecon meeting in Moscow which co-ordinated Eastern bloc economic and technological development. Page 2

Spanish pit protest

Mining unions in the eastern Spanish region of Teruel have called a general strike today to protest against production cuts and job losses.

Hanoi accuses China

Hanoi said Chinese troops backed by a heavy artillery barrage had crossed the border into Vietnam.

Rebels 'kill 21'

Afghan rebels said at least 21 Soviet soldiers died in a guerrilla rocket attack last Thursday, the anniversary of Soviet military intervention in the country.

Chinese crackdown

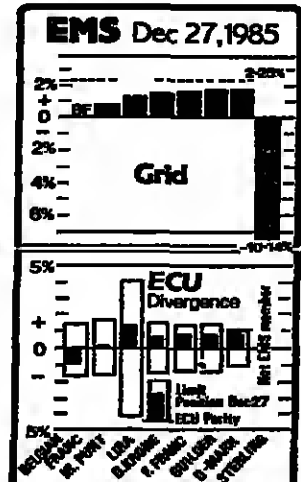
Chinese Public Security Minister Yuan Changwu said a two-year anti-crime drive broke up 130,000 gangs and lowered the crime rate by almost 40 per cent.

Business summary

French to help build plant in Japan

ELF-AQUITAINE, French state-controlled oil group, and L'Air Liquide, leading French industrial gases group, have reached an agreement with Daiichi to build a \$50m hydrogen peroxide plant in Japan. The plant is due to come on stream at the end of next year and is expected to produce about 20,000 tonnes of hydrogen peroxide a year, at full capacity. Page 3

EUROPEAN Monetary System: The dollar's renewed weakness led to further pressures within the EMS last week. Trading was quiet around the Christmas break but the low volume led to some erratic movements. Consequently a move out of dollars and into D-Marks



European business learns to live with bouncing \$

VIOLENT currency fluctuations no longer strike fear into European industrialists. Most seem to have been neither surprised nor upset by the sharp fall of the dollar this year, writes our European staff.

That is the main impression emerging from an informal survey of leading European manufacturers, carried out by Financial Times reporters in recent weeks.

On the one hand, almost all large exporters protect sales made in foreign currencies by hedging. On the other, an increasing number of companies have internal reciprocal trade which mutes the effects of currency fluctuations.

For example, Pernod Ricard, the largest French spirits and soft drinks group, is winning on its \$7m-\$8m of orange juice imports to make Orangina and other orange-based drinks. But it loses on the translation into French francs of the \$6m-\$7m of profits from US subsidiaries into the consolidated accounts.

Siemens, the West German electricals group, says only about one quarter of its DM 50bn sales in the

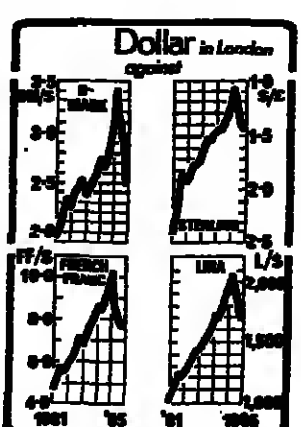
US come from exports from Germany, and these are largely offset by imports into Germany from group factories in the US.

Benetton, the Italian clothing group, may have to squeeze its margins on exports of garments to the US, but it saves money on the large volumes of denim it imports from the US.

For those companies that manufacture in the US, there is a similar combination of costs and benefits. While the US operations are now more competitive, the value of their profits is less when translated into a European currency.

Pre-tax profits of BAT Industries of the UK, for example, fell by £145m in the first half of this year, and the company, which has large operations in the US, attributed £118m of that decline to currency fluctuations, mostly changes in the dollar.

One large industry that is clearly suffering as a result of the decline of the dollar is steel. Producers around the world no longer find the US market as attractive as it was when the dollar was high, and so



they have been putting more pressure on the European markets in recent months, especially that of West Germany, and prices have weakened.

Mr Werner Hartung, director of Thyssen Stahl, doubts that planned price increases in January will take immediate effect because of the increasing import pressure.

Israel delays decision on retaliation over airport terror attacks

BY OUR FOREIGN STAFF

ISRAEL is expected to delay its retaliation to the Palestinian terrorist attacks on El Al check-in desks at Rome and Vienna airports last Friday which left 15 bystanders dead and over 120 injured.

Yesterday a session of the Cabinet under Prime Minister Shimon Peres, heard a detailed report on the incidents at a meeting attended by Gen Moshe Levi, the Chief of Staff, and Gen Amos Lapidot, the commander of the air force. No clear-cut decision was reached on what might be taken in revenge.

One factor was the US appeal to unidentified states in the Middle East to show restraint in the aftermath of the attacks. Another was the difficulty of identifying immediately a target which would be both appropriate and plausible to international, especially American, opinion.

Mr Peres acknowledged receiving a message from President Ronald Reagan in the short statement issued after the meeting which was held in the context of the ministerial defence committee. Its deliberations are traditionally kept tightly secret.

The message from the White House urged the Israeli Government not to "allow terrorists to deter us from pursuing our larger goal of a lasting peace" - while adding that terrorists must be brought to justice.

"Every effort is being made to temper the expected Israeli response," a senior White House official said in Washington yesterday. "Exercise of any of the military options open to Israel would certainly inhibit the peace process in the Middle East," he added.

The US is anxious to head off a repetition of the sort of response Israel made in October when its air force bombed the headquarters of the Palestine Liberation Organisation in Tunis, killing 60 people, in retaliation for the murder of three Israelis at Larnaca harbour, Cyprus.

Jerusalem would be reluctant to risk straining relations with Washington following friction over the

Italian authorities started a search for two suspected accomplices of the four Palestinian terrorists who took part in the Rome airport attack. Meanwhile, Austrian police remained sceptical about claims that the three terrorists responsible for the assault at Vienna airport were members of the mainstream FLO faction, Al-Fatah. Page 2

At the same time Israeli officials acknowledged that Jerusalem had not determined which Palestinian faction was responsible for the airport attacks.

The tendency among independent Israeli experts and analysts - concurring with the information obtained by the Italian authorities - is that the terrorists were part of the group headed by Abu Nidal, a fierce opponent of Mr Yasser Arafat and the mainstream Palestine Liberation Organisation.

They agreed that hitting back at this extremist faction dedicated to terrorism and to destroying any "peace process" was not easy, although Libya might prove a tempting target and one relatively acceptable to the US. Abu Nidal has a foothold there as well as in Syria - from where the terrorists are said to have come to Italy.

Union Carbide hints at new defence move

BY TERRY DODSWORTH IN NEW YORK

UNION CARBIDE, the beleaguered US chemicals company, gave a strong hint yesterday that it was preparing a further defensive move against the takeover bid by GAF, when it urged shareholders to continue to tender their stock into its own share buy-back scheme.

In its first detailed response to GAF's revised offer, Union Carbide also stressed that the new bid from the much smaller chemicals company "triggered a condition that permits Union Carbide at its discretion to reject, amend or terminate its exchange offer."

The company added that the GAF proposal, an all-cash bid at \$74 a share, would be considered by the full board on January 2.

The form of Carbide's statement, with its emphasis on its ability to change its offer for its own shares, gave rise to suggestions yesterday that the company might be preparing to sweeten the buy-back proposals. These were launched in the wake of GAF's original bid of \$68 a share.

Under Carbide's offer, limited to only 35 per cent of its equity, shareholders would receive a package of cash and securities which the company valued at \$85 a share. GAF's all-cash bid was widely regarded on Wall Street as a strong response to

the buy-back proposal, partly because some analysts have not put such a high value on the \$85 a share package as Carbide itself, and partly because of the 35 per cent limit put on the self-offer.

The struggle for Union Carbide, which was thrown off course about a year ago when its Indian subsidiary at Bhopal suffered a fatal gas leak, killing around 2,000 people, has now entered a phase of complex manoeuvring.

Various suits and counter-suits have been launched in the courts challenging the tactics of both sides, and they have each come up with new techniques to try to neutralise the opponent's attack.

GAF, for example, has advised shareholders to accept the Carbide tender, and has offered to acquire shares in the buy-back pool as part of its \$75 a share bid. This is seen as an attempt to undermine the Carbide offer, and several investors have said they will tender into the buy-back because GAF's proposal takes away the problem of selling shares to the wrong offer.

If Union Carbide is unable to make an adequate response this week, many analysts believe that the battle for the company will be almost over.

Renault injects further \$50m into AMC

By Terry Dodsworth in New York

RENAULT, the French state-owned motor group, has injected a further \$50m into American Motors (AMC), its US affiliate, through the acquisition of debentures issued by the American group.

The funding move comes at a time of financial pressure on AMC, which has suffered through falling sales of its US-built Alliance car range this year. Output in 1985 is expected to amount to about 111,000 against 182,000 last year.

Although its Jeep vehicles are selling well, and a new labor contract signed in the summer is saving costs, the company expects to be in loss for the second half of the year after a net loss in the first half of \$96.4m. In the third quarter, it reported a deficit of \$19.1m.

AMC said that the debenture issue brings Renault's total investment in the group to \$845m. That figure includes the \$405m the French company spent in acquiring its 48.1 per cent stake in AMC in 1979, as well as subsequent capital increases.

No indication was given of how the new finance would be spent by AMC, which said recently that it was in talks with the local government in Wisconsin on financial assistance for the modernisation of its operations in the state.

Three militias sign Lebanese peace accord

BY RICHARD JOHNS IN LONDON

AGREEMENT ON a peace settlement in Lebanon and reform of the country's political system has been signed in Damascus by the leaders of the Shia, Christian and Druze militias.

Syrian official media triumphantly proclaimed the accord which was the result of more than three months of stop-go negotiations. President Hafez al-Assad assured the three leaders that Syria would spare no effort "to ensure the translation of the accord into a reality on the ground."

The agreement marks a consolidation of Syrian influence over the fragmented country and is Mr Assad's second important success in regional politics after the Lebanese Government's renunciation, last year of the May 1983 accord with Israel.

Signatories of the agreement were Mr Nabih Berri, leader of Amal, the mainstream Shia movement; Dr Elie Hobeika, commander of the Lebanese Forces, the united Christian militia; and Mr Walid Jumblatt, chief of the Progressive Socialist Party, a predominantly Druze faction.

It provides for the ending of the state of conflict over a period of a year during which the militias would be disbanded, a complete ceasefire enforced, and the Lebanese Army restructured along non-confessional lines.

It calls for the immediate formation of a National Coalition Government under a council of six ministers representing the country's six main sects.

Under the accord elections for a new parliament will be held, giving Moslems and Christians an equal number of seats and increasing the total from the present 99 to 106.

At Lebanon's independence in 1943 a balance of power was established with Christians holding a six-to-five advantage and the Maronite Catholic sect securing not only the presidency but also the army command, governorship of the central bank and the top post in the judiciary.

With the text of the 23-page document still not released last night it was not absolutely clear whether the presidency would remain a Maronite preserve, but it was understood that the head of state's powers would be reduced.

The Phalange Party, the main Maronite political organisation, and other Christian leaders last week expressed opposition to the agreement. Senior representatives of the Sunni Moslem sect, the Maronites' main partners in power before the civil war, have also been unhappy about not being a party to the accord.

SA black students plan to end boycott of schools

By Jim Jones in Johannesburg

SOUTH AFRICA'S black students yesterday agreed to a conditional end to their three-year boycott of classes, a move which may help reduce tensions in the country's troubled townships.

The promised return to school follows unprecedented negotiations between students and parents, who consulted the hanned African National Congress (ANC) and three government ministries.

South African political commentators believe that the development could provide the Government with grounds to lift the six-month-old state of emergency and to withdraw soldiers from black townships, where over 800 lives have been lost in the past year.

The students, who have been at the forefront of opposition to the South African Government, will return to classes on January 28. They have given the Government three months to meet demands which include educational reforms, the release of detained student leaders and a lifting of the ban on the Congress of South African Students.

Addressing a conference at which the students' decision was announced, Bishop Desmond Tutu, the Anglican bishop of Johannesburg, called for a general strike if the demands were not met. "If the Government after three months refuses these requests, then it must not just be students who lay down tools. I suggest that teachers, parents, workers, church leaders, university staff and students must all combine in a concerted effort to say stop," he told the conference. He would also call for "punitive sanctions" against the Government, he said.

The decision was taken at a weekend conference at the University of the Witwatersrand in Johannesburg, convened by the Soweto Parents' Crisis Committee (SPCC) and attended by 700 delegates representing 180 influential black, coloured and Indian social, political, student and educational groups.

The return to school is conditional upon the Government's agreement to withdraw troops from the townships, to lift the state of emergency, to remove the banning order imposed on the Congress of South African Students, to reinstate dismissed teachers and to provide free education for all children, not just whites.

Addressing the conference yesterday morning, Bishop Tutu echoed its decision that unless the Government acceded to these demands

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OVERSEAS NEWS

Gandhi launches sharp attack on industrialists

BY K. K. SHARMA IN NEW DELHI

MR RAJIV GANDHI, the Indian Prime Minister, used the platform of his ruling Congress Party's centenary celebrations to make a major attack on India's large industrial empires and businessmen, accusing them of sheltering "battalions of law breakers and tax evaders."

There were industrialists, he said, who were untouched "by the thrusting spirit of great risk-takers and innovators. Many have not cared to learn the fundamental lesson that industrialisation springs from the development of indigenous technology, not from dependence on others."

He added, "Industrial empires built on the shaky foundations of excessive protection, social irresponsibility, import orientation and corruption may not last long."

Mr Gandhi's 75-minute opening speech to the rally on Saturday was a warning to industrialists in the context of his Government's "carrot-and-stick" policy.

The Indian Government has recently announced substantial liberalisation of its industrial licensing policy and a new long-term fiscal policy that are highly favourable to businessmen, but Mr Gandhi's strong speech was obviously meant to warn them that the Government would insist on their following its approach to development in return. Some leading business

houses have been raided by tax inspectors recently.

Another highlight of Mr Gandhi's address was his call for a "build India movement" to which he wanted Congress Party members to dedicate themselves. This was summed up in his statement that "we must break the nexus between political parties and vested interests."

The colourful centenary celebrations were attended by hundreds of thousands of delegates. Bombay's Brabourne Stadium, specially canopied for the occasion, because of the tight security, there was considerable chaos and confusion and thousands, including journalists, were unable to attend the function.

What was also clear was that the Congress was not the same as the country's independence in 1947. Huge blow-ups of its past leaders adorned the podium but nearly every speaker eulogised the present prime minister.

Mr Gandhi said, however, that he would attempt to reform the party organisation from grassroots level. The first step will be the holding of internal elections, culminating in the election of the party president next June. Neither Mr Gandhi nor his mother contested party elections and both led the Congress after being nominated as president by their followers.

Zia likely to lift martial law in Pakistan today

BY MOHAMMAD AFTAB IN ISLAMABAD

PAKISTAN'S President Mohammad Zia ul-Haq named civilian governors for the country's four provinces yesterday, on the eve of the expected lifting of eight and a half years of martial law, today. A government statement said the new governors, three of whom replace military men, would take oath of their office today.

He has already appointed Mr Mohammad Khan Junejo, a low-profile middle-of-the-road politician from the southern Sindh province, as Prime Minister. Mr Junejo is likely to reshuffle his cabinet, although key ministers, including Mr Mahbubul Haq, the Minister of Finance, and Mr Shahbaz, the Minister of Foreign Affairs, are likely to be retained.

Gen Zia will continue as president until 1990, under a mandate he received in the December referendum on his economic and Islamisation policies.

The referendum was described as "a farce" by the opposition, grouped in an 11-party alliance named the Movement for Restoration of Democracy.

Nakasone carries out Cabinet reshuffle

BY CARLA RAPOPORT IN TOKYO

JAPAN'S Prime Minister, Mr Yasuhiro Nakasone, carried out a routine Cabinet reshuffle at the weekend which retained the balance of power between the various political factions of the ruling Liberal Democratic Party.

Mr Nakasone changed 17 of the 20 Cabinet posts, retaining Mr Shintaro Abe as Foreign Minister and Mr Noboru Takasita as Finance Minister. Both are key members of the Nakasone administration and are considered potential leaders of the LDP.

Mr Nakasone also retained Mr Kōichi Katō as Defence Agency Director-General, a move which was generally unexpected.

At the same time, Mr Nakasone shuffled the leadership of divisions within the Fed's boardroom. Some economists fear the latter may make the central bank more vulnerable to pressures from the Reagan Administration.

The Fed has already been forced on to the defensive. Last week, it postponed implementation of the new interpretation of its rules dealing with how companies may borrow to finance stock acquisitions, after earlier announcing that it would come into effect on January 1. A final decision is now to be taken on January 8 at what promises to be one of the liveliest public meetings of the Fed's governors in recent years.

The Fed proposal on December

6 to tighten regulations covering so-called junk bond financing of takeovers has provoked a critical onslaught from the Administration. Important government departments, including Justice, the Treasury, Commerce, Labour and the Council of Economic Advisers, jointly filed a 40-page brief attacking it.

Interestingly, the individuals heading these departments have yet to identify themselves publicly with the criticism.

The proposal is not without its supporters. An unlikely alliance of business organisations, such as the National Association of Manufacturers and the Business Roundtable and the American Federation of Labour and Congress of Industrial Organisations (AFL-CIO), have lined up behind the Fed. So, too, have some powerful figures on Capitol Hill, among them Senator Pete Domenici, chairman of the Budget Committee.

INTERIOR MINISTER CALLS FOR TIGHTER SECURITY CONTROLS

Italy hunts two more terrorists in Rome airport attack

BY ALAN FRIEDMAN IN MILAN

THE ITALIAN authorities have started an intensive search for two suspected accomplices of the four Palestinians who took part in the terrorist attack at Rome Airport last Friday. This follows interrogation of the only surviving terrorist, 18-year-old Mohamed Sarham, a Palestinian born in the Chatila refugee camp in Lebanon.

Mr Oscar Luigi Scalfaro, the Interior Minister, has called for new security measures at airports, ports and railway stations, for legislation to tighten controls on foreigners, and for renewed international co-operation in the fight against terrorism.

Speaking in the Senate on Saturday after a meeting with Italy's top security officials, he said he believed that at least two accomplices in Italy had aided the attack. Several members of the five-party coalition government led

by Mr Battino Craxi opened a series of round-table discussions over Italy's foreign policy in the Middle East, with some calling for a "complete debate." The attack will be discussed in the Chamber of Deputies today.

Mr Giulio Andreotti, the Foreign Minister, stood out from his colleagues in that he devoted much of a statement released by his ministry to expressing "surprise" at criticism by the Israeli Government of leniency on Rome's part.

The minister, who has been criticised for being too friendly with the Palestine Liberation Organisation, did not interrupt his holiday to return home for the round of emergency government meetings at the weekend. He stressed that the terrorist attacks should not deflect the search for peace in the Middle East and spoke of the need for "a solution to the

Palestinian problem."

As the death toll in the Rome attack rose to 15, Judge Domenico Sica, the investigating magistrate, resumed his questioning of Mohamed Sarham at the hospital where he is being held.

Sarham described himself as a "Palestinian soldier" and said he and his accomplices were members of the Abu Nidal faction. He also said more terrorist attacks were being planned for Italy and elsewhere in Europe. The four terrorists who took part in last Friday's attack arrived in Rome on December 6 and are believed to have travelled on false Moroccan passports.

Mr Fulvio Martini, the head of Italy's secret service, said the terrorists had been trained in Iran and had entered Italy by sea. He said he had interviewed them with La Repubblica, the Rome daily newspaper, he said:

"We came into possession of a list of airports where the attack was being studied." The list included Rome, Nicosia and Madrid, but not Vienna.

Patrick Blum adds from Vienna: The Austrian police remained sceptical yesterday about claims that the three terrorists responsible for the attack against the Israeli airline at Vienna's international airport on Friday were members of Al Fatah, the mainstream faction of the PLO led by Mr Yasser Arafat.

Abdel Aziz Merzoughi, one of the three terrorists reportedly told a US journalist that he and his two accomplices were members of Al Fatah and that they had received their orders from the organisation. The reporter, however, later said that the interview had been carried out in broken English and that Merzoughi may not have understood the questions

A police spokesman yesterday also expressed doubt that the statement was accurate. "So far, we have no indications that this group belongs to Fatah," he said.

According to the text of the interview, Merzoughi said he was a Palestinian and that he had come from Lebanon. In reply to a question about who had given him his orders, he answered: "I am from Fatah." When asked whether all three men were from Fatah, Merzoughi answered just one word: "Fatah."

Police interrogating Merzoughi say his English is extremely poor. So far, they have been unable to find out who masterminded the attack, or the terrorists' motives. At the Friday, Mr Dan Barakat, a PLO spokesman in Vienna, condemned the attack which left three dead, including one of the

three terrorists, and 40 wounded. The other two terrorists were seriously injured. Merzoughi named his accomplices as Ben Ahmed Chavali and Ben Abdolahi Saadouni, who was killed. The police are still checking to see if the names are accurate. They quoted Merzoughi as saying that the three had entered Austria with Tunisian passports.

Dr Rudolph Schiemel, a physician at the hospital to which the two men were admitted, said that Merzoughi's condition—he was shot in the chest—had improved and he had been transferred to a prison infirmary. Chavali, with a more serious stomach wound, remained at hospital in a satisfactory condition. Both men will stand trial for murder, according to a spokesman from the Interior Ministry.

Eighteen victims of the attack were still in hospital yesterday.

Pepper shortage predicted

By Andrew Gowers

SUPPLIES OF pepper, hit by a succession of poor crops in the last two years, are likely to drop to an all-time low in the next six months, sowing the seeds of a further price explosion on the world market.

This warning comes today in the latest pepper market report from Man-Prodnet of Rotterdam, one of the world's leading spice traders.

The report says that production of pepper is expected to fall well short of consumption in 1985-86 for the three main consumer areas, bringing no prospect of relief from prices which have risen to record levels over the past two years.

"Stocks in consumer hands as well as in producer hands have been reduced by some 60,000 tonnes during the past two seasons, meaning that as time proceeds it will become more and more unlikely that old stocks can be used to fill the enormous gap between supply and demand," it says.

Exportable production is estimated at 90,000 tonnes, 30,000 tonnes short of consumer requirements.

This mainly reflects an extremely poor crop in Indonesia, where bad weather has reduced exportable production to 17,000 tonnes from 30,000 in normal circumstances. In addition, output in Brazil—where the pepper industry has been in structural decline in recent years—is being depressed further by outbreaks of disease.

The report says total Brazilian exports from the current crop are not likely to exceed 20,000 tonnes, and production will probably fall further in 1986.

Man-Prodnet does not see any sign of a major decrease in consumption in most western countries, either—despite the high prices. Only smaller importers such as Egypt, Morocco and Saudi Arabia are expected to cut consumption.

Total net imports in 1984 were around 128,000 tonnes, only 5 per cent below the 1983 level. Man-Prodnet says demand this season will not be much below 120,000 tonnes.

There was some speculation among traders last summer—when prices dipped—that an improved crop in India, traditionally the largest producer, could bring some relief for the world market this season.

But a large proportion of India's crop is tied up in domestic consumption and in barter deals with the Soviet Union, and the Man-Prodnet report appears to discount the effect of Indian supplies.

"The hand-to-mouth buying policy practised by many industries world-wide is, in our opinion, a dangerous game to play," says the report.

Singapore hints at economic policy change

BY CHRIS SHERWELL IN SINGAPORE

AN IMPORTANT reversal in Singapore's economic policy has been signalled with the announcement of a "call for a cut in compulsory contributions to the country's national savings scheme."

The call, aimed at reducing labour costs and stimulating domestic demand, has come from Dr Tony Tan, Minister of Trade and Industry and Education. It appears to have the support of the search for peace in the Middle East and spoke of the need for "a solution to the

change, saying the CPF was a "nest egg of last resort." Dr Tan himself has previously held this view, too.

Behind his call lies mounting concern about Singapore's deepening economic recession. Gross domestic product is expected to contract by 2 per cent in 1985 after an 8.2 per cent expansion in 1984. With the outlook for 1986 no better, both domestic and foreign confidence have weakened.

There is a growing realisation in the Government that, along with external factors like slower world trade, high local labour costs and slack domestic demand have caused Singapore's economic decline. A cut in CPF contributions would help

counter the trend.

All employees contribute 25 per cent of their salaries or wages to the CPF, and employers pay in the same. While the overall effect is to make Singaporeans among the world's biggest savers, a cut in CPF contributions could, at a stroke, put more disposable cash in workers' pockets and reduce employers' costs.

Dr Tan did not spell out what sort of cut he had in mind and was typically cautious in his proposal. He said a "temporary reduction" in CPF contributions would not be inappropriate "to combat the dampening effect of Singapore's high savings rate." The extent and duration of the reduction

can be settled once the principle has been accepted," he added.

Although Dr Tan said he was only giving his own view, coverage of his speech and reaction to it by the local Press and broadcast media suggest that the ground is being carefully prepared for change.

Apart from Mr Go Chok Tong, who said quickly the Government was prepared to re-examine its position on the CPF, Mr Simeon Rajaratnam, an "old guard" leader who is a Minister in the Prime Minister's office, said at the weekend that a change was necessary to preserve jobs. Other ministers, employers and trade unionists have also voiced approval.

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US accused of violating ABM treaty

THE SOVIET UNION accused the United States of violating the 1972 Anti-Ballistic Missile (ABM) treaty with an underground nuclear test in the Nevada Desert, Reuter reports from Moscow.

Mr Vladimir Lomeiko, the Foreign Ministry spokesman, said the 1972 ABM treaty, signed by the Soviet Union and the United States, prohibited nuclear tests in the Nevada Desert, Reuter reports from Moscow.

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They told a news conference that the 1972 treaty listed certain sites at which ABM-related nuclear tests could be conducted and these did not include the Nevada Desert.

"Everyone knows that the explosion was set off for an ABM-related test," Lomeiko said. "If the explosion was for ABM purposes, then it should have been conducted only at designated ABM testing sites, and the Nevada site has not been designated as an ABM testing site."

The US Energy Department said the test, the 16th announced this year, had a yield between 20 and 150 kilotons. Mr Lomeiko criticised the US for conducting the test only "before" a self-imposed Soviet moratorium on nuclear explosions expires tomorrow. He refused to be drawn on whether the US would extend the moratorium.

The claims coincided with a statement by Tass, the official news agency, and authorised at a high level, which repeated Soviet accusations that the US had violated the ABM treaty since 1972. The statement said the US had violated the ABM treaty since 1972. The statement said the US had violated the ABM treaty since 1972.

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Sudan calls first poll in 20 years

By John Murray Brown in Khartoum

SUDAN'S military leaders yesterday announced that the country's first general election would begin on April 12.

The main political parties expected to contest the election are the Democratic Unionist and Ummah, while the Moslem Brotherhood, the Communist Party and the Sudanese Socialist Union are expected to enjoy significant minority support.

Key issues in the campaign are expected to be the country's civil conflict in southern Sudan, and the deteriorating state of the economy.

After five months' negotiations, the Government recently rejected conditions set by the International Monetary Fund (IMF) for a loan but no alternative economic strategy appears to have emerged.

Apart from mounting arrears on the country's \$90m (S\$140m) debt to the IMF, the government is behind in repayments to the Fund, totalling \$230m, which if not repaid could make Sudan ineligible for IMF facilities.

The collapse of negotiations with the Fund led to the resignation of the country's Finance Minister, Mr Awad Abdul-Majeed. Sudan is understood to have asked the US and Saudi Arabia, already the country's two leading donors, for further economic assistance.

Relations with the two countries have been strained, however, as a result of the government's apparent rapprochement with Libya.

A Philippine court has ordered the seizure of a 6,000-acre sugar plantation owned by the family of presidential challenger Mrs Corason Aquino for failure to submit to land reform.

The court's decision follows reports from Manila. Meanwhile, President Marcos referred to an election meeting Friday to alleged killings ordered by his son, Ferdinand, and his wife, Imelda.

Mr Benigno Aquino, and her family.

Peru in oil deal with Occidental

BY TERRY DODSWORTH IN NEW YORK

THE PERUVIAN Government has agreed to sell to Occidental Petroleum, the Los Angeles-based oil group, a package of measures which will subject the US group to a tougher tax regime, but give it drilling access to previously prohibited territory.

According to reports from Lima, President Alan Garcia Perez, elected only five months ago as a nationalistic platform, is at the same time planning to nationalise the smaller Oxy-Bridas company, an American-Argentine consortium. He has announced that independent

auditors will be appointed to evaluate the company's assets. Discussions between the oil companies and the Government have been going on for some time over the question of taxation. Occidental's effective tax rate on its Peruvian profits stands at around 41 per cent, which it says is in line with the taxation levied in neighbouring countries.

Under the new taxation structure agreed with the Government, Occidental will, in future, pay a rate of 68 per cent. The company has also agreed to invest around \$300m in exploration, Mr Garcia said.

In return, Occidental has been given the right to continue to operate in Peru, where it is the leading oil producer, and to explore a block of 2.5m acres of jungle in the southern part of the country.

Contracts with Occidental and Belco were cancelled by the new Government at the end of August and production in the oilfields taken over by Petroperu, the national oil company. At the time, the cancellation of Occidental's contracts was producing around 85,000 barrels of oil a day but its output is believed to have dropped since to around 65,000 b/d.

The US Energy Department said the test, the 16th announced this year, had a yield between 20 and 150 kilotons.

Mr Lomeiko criticised the US for conducting the test only "before" a self-imposed Soviet moratorium on nuclear explosions expires tomorrow. He refused to be drawn on whether the US would extend the moratorium.

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Yugoslav 5-year plan approved

THE YUGOSLAV parliament has passed the next five-year development plan providing for a 4 per cent annual growth rates in the economy until 1990, Reuter reports from Belgrade.

At a meeting yesterday it also fixed next year's federal budget at Dinars 1,103bn (S\$46bn). Dinars 114bn less than the amount requested by the Government.

The five-year plan foresees an average annual growth rate in industrial production of 4.5 per cent and 4 per cent in agriculture.

Imports should increase at an annual rate of 3 per cent and exports should rise by 5 per cent, according to the plan. This and the \$2.1bn income expected from tourism during the five years should help Yugoslavia to build up its foreign currency reserves and meet its foreign debt burden of more than \$19bn.

The plan also aims to reduce inflation, which ran at 75 per cent in the first 11 months of the year compared with 1984, and unemployment, which passed 15 in this year.

The federal budget, drawn from the taxes, income of Yugoslavia's republics, which have their own budgets, will be used mainly to pay for defence, development and social insurance benefits.

Moreover, Mr Volcker, does not have the full weight of the central bank behind him. The proposal was carried by a majority of three to two. One of the seven governors was absent and there is a vacancy on the board. The two who voted against—vice-chairman Preston Martin and governor Martha Seger—are both Reagan Administration appointees.

Two more Administration appointees, Mr Wayne Angell, a Kansas farmer, banker and economist, and Mr Manual Johnson, Assistant Treasury Secretary for Economic Policy, have been nominated to join the board early in the New Year.

The junk bond vote, it is argued, may thus herald the beginning of a period in which Mr Volcker will find it harder to dominate the board's deliberations and will have to be even more sensitive to the political pressures coming from outside.

Fed's bid to restrain merger boom exposes its own divisions

BY STEWART FLEMING IN WASHINGTON

CONTOVERSY OVER A US Federal Reserve Board proposal which would curb takeover activity on Wall Street is focusing increased attention on some of the speculative excesses in the current merger boom and, at the same time, exposing divisions within the Fed's boardroom. Some economists fear the latter may make the central bank more vulnerable to pressures from the Reagan Administration.

The Fed has already been forced on to the defensive. Last week, it postponed implementation of the new interpretation of its rules dealing with how companies may borrow to finance stock acquisitions, after earlier announcing that it would come into effect on January 1. A final decision is now to be taken on January 8 at what promises to be one of the liveliest public meetings of the Fed's governors in recent years.

The Fed proposal on December

WORLD TRADE NEWS

French to help build hydrogen peroxide plant in Japan

BY PAUL BETTS IN PARIS

ELF-AQUITAINE, the French state-controlled oil group, and L'Air Liquide, the leading French industrial gases group, have reached an agreement with Dai Nippon of Japan to build a hydrogen peroxide plant in Japan.

The venture is expected to involve an investment of \$50m (£35m). The new plant is due on stream at the end of next year and is expected to produce at full capacity about 20,000 tonnes of hydrogen peroxide a year.

Hydrogen peroxide is used as a bleach in the pulp and textile industries as well as for the treatment of water and uranium.

L'Air Liquide already has a long presence in the Japanese market. As for the state-controlled ELF oil group, it will participate in the joint venture through Atochem chemicals, a subsidiary formed after the oil group was given a leading role by the French Socialist government for the country's chemical

Industry reorganisation programme.

ELF is expected to follow up the hydrogen peroxide venture with another joint venture with a Japanese group in heavy chemicals. Mr. Michael Pecqueur, the chairman of ELF, recently disclosed that ELF was seeking to develop its business with Japan, which already accounts for between 15-20 per cent of its sales, through industrial joint ventures.

ELF has already been involved in Japanese joint ventures in oil and gas production and in pharmaceuticals. It recently formed a joint venture with the nationalised French Pechiney aluminium group and Toray of Japan to manufacture carbon fibres in France.

The French oil company is also hoping to forge closer ties with Japan to develop its large offshore gas field in the Gulf of Bonaparte off north-west Australia by the early 1990s.

Angola's oil output nears record

By Michael Holman, recently in Luanda

ANGOLA's oil production is approaching a record 300,000 barrels a day (b/d) and could reach 500,000 b/d in 1990, Mr. Hermínio Escorido, director-general of Sonangol, the country's state-owned oil company, has disclosed.

In interviews in Luanda, Mr. Escorido and company officials provided a breakdown of production which has pushed Angola into second place after Nigeria among West African oil exporters.

Oil will earn the country nearly \$2.5bn (£1.7bn) in 1985, accounting for over 90 per cent of foreign exchange earnings, said Mr. Escorido.

Nearly 70 per cent of output comes from the northern enclave of Cabinda, where the Cabinda Gulf Oil Company, a division of Chevron of the U.S., operates an offshore concession in association with Sonangol. Current output from Cabinda is 190,000 b/d, shared 51 per cent by Sonangol and 49 per cent by Cabinda Gulf, says Sonangol officials.

A further 45,000 b/d is produced from the offshore block 2, 8,000 b/d from block 3 and 35,000 b/d from offshore operations, making a total in early December of 278,000 b/d. The daily average for 1985 is expected to reach 245,000 b/d, up on the 1984 average of 220,000.

"There is a good chance," said a Sonangol official, "that Cabinda output can reach 200,000 b/d by the end of the year."

Recoverable reserves are put at 1.5bn barrels, according to Sonangol.

Commercial production in Angola first began in the late 1950s. Sonangol was formed in 1976, a year after Angola's independence from Portugal, and a petroleum law in 1978 gave the company a 51 per cent share in all exploration and production ventures. Unlike Nigeria, Angola decided not to join Opec. "We need to be free of quotas," said Mr. Escorido.

Investment in the country's oil sector over the next five years is expected to exceed \$1bn.

UK to provide Bangladesh with £50m in project aid

BY FRANK GRAY IN LONDON

BRITAIN is to provide Bangladesh with £50m (\$71m) in project aid to finance activities including natural gas development, bridge construction and population and health control.

The aid will be provided under the umbrella of multilateral aid programmes, such as a \$200m aid provision by the International Development Agency, the soft loan arm of the World Bank, with participation from other individual Western loan agencies and with the possible involvement of the Asian Development Bank.

The British segment of the aid, provided by the Overseas Development Administration (ODA), will be untied, but it will assist British companies providing goods and services to Bangladesh, which is, after India, the largest recipient of British aid abroad.

The ODA said that the amount agreed exceeded by £10m a pledge by Britain of an aid donors meeting in Paris last May. Britain's aid to Bangladesh in 1984 was worth £36m and this year is expected to exceed £40m. Its aid to India last year was worth £146.5m.

The bulk of British aid to Bangladesh since 1971 has been devoted to the energy sector. In recent years this has supported the provision by GEC of gas and steam turbine equipment to the Ashuganj power plant project and engineering contracts by Babcock & Wilcox to Bangladesh Power Development Board.

Earlier this year, Hawker Siddeley, Pirelli UK and Eve Construct-

ion were awarded £13m in contracts to supply equipment and infrastructure to the country's power distribution network.

Under the new provision £25m will support the reorganisation of Petro Bangla, the oil and gas implementing agency, and oil and gas development projects under that agency's plans.

A further £11m will be used to build five large bridges and support the rehabilitation of numerous smaller bridges. About £8m will be allocated to population control and family housing projects.

This tranche, to be increased by similar aid provided by eight other foreign donors, is dependent on the completion by the Bangladesh Government of a study, now under way, on an issue of extreme sensitivity within the country.

A total of £3m is allocated to the supply of flat bottom boats for transporting goods.

The ODA says that a £52m blended credit plan under its aid and trade provision is currently near finalisation and could lead to the supply by Hawker Siddeley of gas turbine equipment to Bangladesh.

EXPORT SALES of Austin Rover cars jumped by 15 per cent this year to reach 104,000, the first time that overseas sales of built-up cars from Britain have exceeded 100,000 since 1971, the company announced yesterday.

Austin Rover, Britain's biggest car maker and the country's only remaining volume exporter of built-up cars, sold cars worth £300m (\$426m) to more than 50 countries, with the bulk going to the company's seven main continental European markets. Last year overseas sales totalled 90,100.

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Imports of natural gas increase by 9.5%

BY FRANCIS GHILES

FRENCH imports of natural gas increased by 9.5 per cent during the first nine months of 1985 to 18bn cubic metres. Natural gas supplied by the Soviet Union accounted for 22.7 per cent of the total, up from 16 per cent last year and 12.4 per cent in 1983.

Imports from Algeria declined by 8 per cent and accounted for 26.2 per cent of the total as against 28.3 per cent last year. Gaz de France is expected to import 7.5bn cubic metres of gas from Algeria this year, 82 per cent

of what it had initially contracted to buy.

This shift underlines the attractiveness of the cheaper Soviet gas. Meanwhile Sonatrach, the Algerian state oil and gas monopoly is facing difficult negotiations with the Belgian Distrigaz company, and early next year with Italy's Ente Nazionale Idrocarburi (ENI) both of which are pressing for lower prices.

Algerian gas currently costs ENI about 18 per cent more than what it pays for Soviet gas.

Manila delays trade plan

THE Philippine Government will delay for two months the launching of the final stage of an import liberalisation programme which will cut import duties to an average 28 per cent from 48 per cent, Prime Minister Cesar Virata said, Reuters reports from Manila.

The scheme, originally due to start next month, was being deferred to enable domestic industries to adjust to a liberalised policy. But businessmen, who have been seeking a one-year suspension, said that two months would not give industries sufficient time to become competitive in the world market.

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UK NEWS

Labour set for 'crucial' revision of policies

BY JOHN LLOYD, INDUSTRIAL EDITOR

LABOUR PARTY and union leaders are set to agree a substantial revision in party policy on labour law, incomes policy and nationalisation in the coming year.

Mr Neil Kinnock, the Labour leader, believes that agreement by the union leaders to policy proposals to be pressed by him and his senior colleagues in the Shadow Cabinet in the months ahead is crucial for electoral success and for sustaining any Labour government that might be formed after the next general election.

The main lines of what the two sides of the Labour movement will attempt to agree before their conference in the autumn of 1986 have already been set out by an "inner Cabinet" composed of the Shadow Cabinet members for the economic departments and senior union leaders.

The group includes, for the party, Mr Kinnock, Mr Roy Hattersley, Labour's economic spokesman and deputy leader; Mr John Smith, trade and industry spokesman; and Mr John Prescott, employment spokesman. The union leaders include Mr David Barmett of the General and Municipal Workers' Union; Mr Ron Todd of the transport workers; Mr Clive Jenkins of the white-collar union ASTMS; Mr Rodney Bickerstaffe of the public employees; and Mr Norman Willis, general secretary of the Trades Union Congress (TUC).

Mr Kinnock has already let it be

known to a number of union leaders that the party intends to push ahead with a programme of employment regeneration as its first priority on assuming government. He has told them that agreement in the TUC-Labour Party liaison committee on the ways of achieving jobs growth would greatly assist such a programme - but that lack of agreement would not deflect the party in government from going ahead.

The Labour leader yesterday repeated his view that any programme of taking back into public ownership those state assets which have been privatised "cannot take priority when we will have a nation requiring emergency attention to its crisis of under-investment, under-employment, unemployment and under-production."

Mr Kinnock said those large institutions which held shares of privatised companies, such as BT, would have them renationalised without speculative gain, or even without allowance being made for inflation between purchase and renationalisation.

He appeared to draw a distinction between large institutional shareholders and workers in the privatised industries who had bought and held shares. "I do not think anybody would be interested in changing the structure of ownership as far as they are concerned," he said.

Those comments, while a restatement of party policy, will cause some dismay on the right of the

party and the unions. Leading figures there are becoming increasingly concerned that the policy of "no speculative gain" is one that will open the party to easy attack at election time and bring little advantage.

It is expected that the liaison committee will see sharp debate on the issue when the unions' consultative exercise on attitudes to public ownership is reported to the committee in the spring.

Regarded as equally important is the shape of labour legislation to be brought in by a future Labour government. The party's spokesmen, led by Mr Kinnock, have already agreed that it should incorporate in law many of the features of the 1984 Trade Union Act, which prescribes ballots on the election of union executives, the calling of strikes and the maintenance of political funds. Many union leaders, however, remain unconvinced by the legislation.

A series of papers and conferences in the early part of the coming year will map out the terrain on which the battle will be fought. Behind all the skirmishing lies the belief on the part of Labour leaders that they must be seen to be taking the initiative with the unions, and that their programme for government - which places most weight on job creation - must not be deflected by unions' wage demands or by calls to return to a 1970s legislative framework, or to vast commitments to renationalisation.

Murdoch papers will use new print site

By Our Industrial Editor

MR RUPERT MURDOCH, chairman of News International, said last night that his new printing plant at Wapping, in East London, would be "brought into a state of operational readiness" both to print his group's proposed new London evening newspaper, The Post, and to "meet the urgent requirements of other group newspapers."

The statement marks the first time in lengthy and progressively embittered talks with the print unions on an agreement for the Wapping site that News International has admitted that the site will be used to print titles other than The Post. Other titles in the group are The Sun, The Times, News of the World and the Sunday Times.

Mr Murdoch also said that the group's plant in Glasgow, closed for the past six years, should be "commissioned at once." Speculation has built up that the Glasgow plant will be used to print a Scottish edition of The Sun - something the print unions have always refused.

Mr Murdoch said that the talks, which had a Christmas deadline, were now at an end and that plans to launch The Post on March 17 would go ahead without an agreement.

He said talks had foundered on union opposition to four key issues - a legally binding agreement, a no-strike deal, a ban on closed shops and the enshrining of management's right to manage.

Mr Chris Robbins, London district secretary for the print union Sogat 82, said last night: "The admission that the plant will be used for newspapers other than The Post will sharpen the minds of those of our members in News International who thought that the Wapping plant did not affect them. We do not accept that negotiations are at an end."

Sinn Fein sees 18 arrests as start of crackdown on party

BY HUGH CARNEGIE

THE ARREST and detention of 18 Sinn Fein members in Ulster at the weekend is unlikely to be raised in the new Anglo-Irish Intergovernmental Conference unless Irish ministers become convinced that it is part of a propaganda exercise.

Sinn Fein portrayed the arrests as the start of a crackdown on the organisation which Mr Gerry Adams, party leader, predicted would follow November's Anglo-Irish agreement on Northern Ireland. The party and the IRA are opposed to the deal.

There were indications yesterday that nationalist leaders north and south of the border would welcome the operation against the political wing of the IRA if it turned out to have been soundly based on evidence sufficient to secure convictions for terrorist offences.

At the moment, the Dublin Government appears ready to accept that the arrests, of which it had no advance warning, were entirely the work of the Royal Ulster Constabulary, without government intervention.

The recent spate of bombings of RUC stations in the west of the province, and the arrest just before Christmas of Mr Owen Carron, a former Sinn Fein MP, on charges of

possessing a rifle and documents likely to be of use to terrorists, had led many in the nationalist community as well as the unionist community to expect some move by the security forces.

In Dublin yesterday, officials gave a warning that the move against Sinn Fein could prove counter-productive if police were unable to bring charges against the detainees. It would, they suggested, hand Sinn Fein a grievance useful for propaganda in the province's by-elections on January 23.

Dublin ministers are waiting to see the results of the operation before commenting, and appear content, for the moment, that there was no consultation.

Those detained in a province-wide series of early morning raids included Mr Martin McGuinness, Sinn Fein vice president and an elected member of the Northern Ireland Assembly, and a number of local councillors.

The Royal Ulster Constabulary (RUC) said they were being "serious" in relation to "serious crimes." Under the Emergency Powers Act they can be held for up to seven days without charge.

By last night only one of the group had been charged. He was

Mr Seamus Cassidy, a councillor in Dungannon, County Tyrone, who was remanded in custody yesterday accused of possessing explosives.

Mr Tom Hartley, a senior Sinn Fein member, said the arrests were meant as a "trap to loyalists" opposed to the Anglo-Irish accord and were designed to disrupt Sinn Fein's campaign for the forthcoming by-elections in 15 Unionist-held seats.

Sinn Fein's rival for the nationalist vote, the Social Democratic and Labour Party (SDLP), is concerned that the arrests could have the backlash effect on consolidating Sinn Fein support. Mr Seamus Mallon, deputy leader of the SDLP, said he hoped the move was not linked to the elections. "That would be very negative. It would simply give them a propaganda weapon," he said.

The Government has been under pressure for some time from Unionists to take action against Sinn Fein, which loyalists accuse of working closely with the IRA. The arrests, which followed a wave of attacks on RUC rural outposts in December in which two constables were killed, have brought renewed demands for action from Unionist politicians.

'Majority shop on Sundays' says poll

By David Churchill, Consumer Affairs Correspondent

ALMOST TWO THIRDS of people in England and Wales already shop on a Sunday in areas where retailers are defying the law, the National Consumer Council claims today.

According to an opinion poll carried out by Mori, 61 per cent of consumers in England and Wales do some sort of shopping on a Sunday. Just over a quarter (26 per cent) shop in newsagents or off-licences (drinks retailers) but more than a third (35 per cent) shop in other retail outlets. The survey did not apply to Scotland because retailers are already able to open lawfully for trade on a Sunday.

The council's poll has been published as part of the intensive battle taking place to influence MPs before the House of Commons debate in the spring on abolishing all restrictions on shop opening hours. Mr Michael Mortague, the council's chairman, said yesterday: "I hope MPs will bear the results of this poll in mind when they vote on the Government's bill. The vocal minority, representing special interests, who oppose reform are trying to impose new restrictions on Sunday trading to put the clock back."

The poll shows that among the most popular forms of Sunday shopping are the purchase of home improvement and gardening materials. More than half those surveyed also said they would be likely to buy food items to top-up their general food purchases. More than a third of the 1,800 people questioned said they would also like to be able to make large purchases for the home or to buy clothes on a Sunday.

Young people are the ones most likely to shop on Sundays, according to the poll. Some 76 per cent of those aged 15 to 34 say that they shopped on Sundays.

It would be a pity if the loss of democratic accountability, and ministers have agreed that, as the local councils already exist, they might as well be used as the principal agency.

Ideas for establishing wider groups, based on the local authority, to take in a wider cross-section of the urban community including the private sector, are also being considered.

Ministers are also trying to find a way to organise better control and co-ordination of urban funding and special inner-city projects. The attempt to achieve better co-ordination by setting up City Action Teams of civil servants earlier this year has proved a failure and ministers now accept that the lead may have to be political rather than administrative.

British Gas loses remaining interest in Wyth Farm oil

BY DOMINIC LAWSON

BRITISH GAS Corporation has lost the battle to take its remaining interest in the Wyth Farm oilfield in the private sector.

The corporation sold its half share in Wyth Farm, Europe's largest onshore oilfield, to a consortium of five independent oil companies known as the Dorset Bidding Group (DBG) for £215m in May 1984. The sale, ordered by the Government, also provided that British Gas would retain a 40 per cent share in the profits from its stake once the DBG's costs had been recovered.

Oil analysts estimate that the British Gas overriding interest would bring in post-tax income of about £450m spread over about 15 years. The cashflow would have been extremely valuable in funding British Gas's future exploration programme in the private sector both onshore and offshore. British Gas has the widest spread of UK onshore acreage after BP, Shell and Treflavor House.

Had British Gas remained in the public sector it had been intended that the corporation would monitor the progress of the Wyth Farm development and pass the money attributable to its net 20 per cent interest to the Oil Taxation Office.

British Gas was made to dispose of its direct interest in Wyth Farm because the Government believed that the corporation should not be in the oil business, which was best left to the private sector.

British Gas will be returning to the oil exploration and production business after privatisation. It was, therefore, hoping that the Government would allow it to retain the Wyth Farm income. The Government has decided, however, to strip the interest out of the corporation and transfer it directly to the Oil Taxation Office, which will monitor the field's development, a task previously assigned to British Gas.

British Gas, which spent £100m last year on drilling in UK waters, is hoping to expand its oil and gas

exploration effort after privatisation, possibly involving the acquisition of private sector oil companies.

A cash acquisition of oil and gas interests by British Gas before it enters the private sector cannot be entirely ruled out. The corporation is likely to be looking at companies or assets with existing North Sea oil production. Its own oil production was removed by the earlier privatisation of Enterprise Oil.

British Gas has never explored outside UK and Ireland, but it is likely to make application for acreage in the forthcoming Dutch oil and gas licensing round.

Mr Gavin MacEchtern, Arlington's director responsible for the project, said: "Naturally, we are excited about this project. In particular because we feel Hampshire has enormous growth prospects, with

BRITAIN'S WORST areas of inner-city decline and deprivation are to be defined by the Government in a new list of areas for special attention and financial assistance, Robin Pauley writes.

The areas will be very closely defined geographically to enable a programme to be aimed exactly at the worst blackspots, which receive limited levels of government cash for projects. There are 23 programme authorities where the inner-city difficulties are more serious.

Finally, there are the seven partnership authorities judged to have the country's most serious urban problems. Liverpool, Manchester, Salford, Birmingham, Newcastle, Gateshead, Hackney, Islington and Lambeth (the last three in London). Those are entire local-authority areas and it is in addition to them

that the Cabinet committee wants to put a new tier of closely defined areas for help. There might be up to 15 because some partnership authorities might contain more than one "devastated" area, and other blackspots, such as the worst parts of Leeds, Bristol and Bradford, might also be included.

The present tiers of deprived areas have received a total of £338m a year in 1984-85 and 1985-86, a cut in real terms of 12 per cent since 1983. In October, a further £15m was channelled out of Environment Department resources into the year's programme for capital projects.

The public-expenditure White Paper (policy document) shows the special funds for the Urban Programme falling again in 1986-87 to £317m. The next public-expenditure White Paper, due in about a fortnight, will confirm that figure.

In the autumn, Mr Kenneth Baker, Environment Secretary, and Mr Nigel Lawson, the Chancellor of the Exchequer, struck a deal by which the existing cuts would be left in the White Paper, on the understanding that more cash might be available once Lord Whitelaw's Committee finished its study.

That means that if the Cabinet accepts the idea of the new tier of deprived areas, they might qualify for additional cash rather than for cash diverted from existing plans.

The committee has abandoned consideration of the idea of bypassing local authorities and establishing groups to administer the funding of the inner cities on the lines of urban development corporations in London and Liverpool.

There are no areas large enough to warrant the political row that

Government to pinpoint areas for urgent inner-city aid

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Asda store in Preston

RUSH & TOMPKINS has won \$5.25m worth of contracts since business was acquired from the receiver of Carteret Construction in June. The largest is a \$3.69m contract with Associated Dairies for a 9,000 sq m (100,000 sq ft) Asda supermarket at Fulwood in Preston, Lancashire. Work has started on the 40-week project and completion is scheduled for August next year.

The building is a steel-frame structure with brick/block walls, tiled roof and terrazzo tiled sales floor. A 9,000 sq m black top car park is included in the contract together with 25 m long access road.

A further \$435,000 contract has been won with Allied Carriers for retail warehousing at Canklow Meadows Industrial Estate in Rotherham. This brings R & T's total work in hand on the site to nearly \$950,000.

The first \$520,000 phase, due to be completed later this month, is for a 1,680 sq m retail warehouse for occupation by Allied together with a 3,000 sq m car park and service yard. The building is steel frame with brick/block walls to 3 m height with the remainder metal clad. Phase Two is for two further retail units of 900 sq m and 700 sq m. These will admin the first phase and are of similar construction. Work has started, for completion in April next year.

Other contracts include a \$311,000 housing repair scheme for Kirkcaldy Metropolitan Borough Council; a \$135,000 store alteration in Bradford for Yorkshire Electricity Board; a \$75,000 rooftop communications structure in Stafford for Mercury Communications; and a \$25,000 alteration to a public house in Leeds for Tetleys Brewery.

CONSTRUCTION

Portsmouth marina complex

ARLINGTON SECURITIES' Port Solent project, a \$50m marina and commercial development at Portsmouth's northern harbour, is to proceed following an agreement with Portsmouth City Council. Construction will start shortly and it is expected that the total development will take some five to seven years to complete. Surrounding the 500 berth marina, there will be some 430 houses, to be built by HIGGS & HILL, HOMES, and an 80,000 sq ft office block is to be developed by CAPITAL & COUNTRIES in association with Arlington. There will also be a local

shopping centre including wine bars and restaurants, 170 apartments, and units for marine-oriented industry. Arlington expects that Port Solent will become a tourist attraction for the city as well as a conventional marina complex. The scheme will provide a number of new jobs both during construction and in the various commercial activities.

Mr Gavin MacEchtern, Arlington's director responsible for the project, said: "Naturally, we are excited about this project. In particular because we feel Hampshire has enormous growth prospects, with

a quality of environment that is hard to beat. The excellent communications - improved since the completion of the M27 and the opening of the A3 extension - put London Heathrow and Gatwick within easy reach." Referring to timing for the project, Mr MacEchtern said it will be two years before the marina is flooded and the first houses ready for occupation, and several years before the whole project is completed. It must be remembered that we are creating an overall residential and commercial community, rather than just a marina.

Refurbishment by Wimpey

WIMPEY CONSTRUCTION UK has won contracts totalling over \$2m for renovation and refurbishment of local authority housing. Wimpey has been awarded a \$1.5m contract for the refurbishment of some 750 council-owned houses under phase three of a programme to modernise the houses on the Gainsborough, Priory and Racecourse estates which were built in the 1950s. The contract, due for completion in October 1986, calls for re-roofing; repainting of

brickwork; window replacement; chimney stack rebuilding; and sundry works, while the tenants remain in occupation. Wimpey is nearing completion on similar work on 1,500 houses in the first two phases of the programme. A second contract, valued at nearly \$800,000, has been awarded by the London Borough of Barnet for the replacement of flat roofs with pitched, on 33 two-storey blocks of terraced houses at the Dollis Valley estate. The work will be carried out during 1986.

Oman palace landscaping

G. DEW & CO. has been awarded contracts at home and overseas worth \$2.5m. In the Middle East the company is constructing a \$200,000 jetty for Sheikh Surour at Abu Dhabi and maintenance work on the Sharjah cement works. In Oman the company has been awarded a \$750,000 palace landscaping contract. Landscape contracts include the \$234,000

Machute site for London Docklands Development Corporation, and a \$180,000 improvement to the watercourse at Clipsey Brook, St Helens. The company has \$500,000 of reconstruction at Milnrow and Peterborough for Ingersoll Engineering, \$200,000 civil works for a glass batching plant for United Glass at Harlow and the \$100,000 Kent and Fenny Dock improvement at Fleetwood.

\$11m relief road at Barking

The Department of the Environment and Transport has awarded BALFOUR BEATTY CONSTRUCTION the A406 South Woodford to Barking relief road, contract 4, valued at \$11.3m. The contract is for the dualing of 1.65 km of A13 road at Barking,

Essex, 0.5 km of new relief road, a viaduct crossing Barking Creek with associated approach structures, three other major bridges, two culverts, four sign gantries, one footbridge and ancillary works. The contract commences in January with a 30-month construction period.

Refrigeration plant order

Kellogg-JGC-Raymond, the main contractor for the liquefied natural gas (LNG) plant on the north west shelf project, has let a contract with a value of around \$70m (\$88.9m) for the supply of gas turbine driven refrigerant compressors. Awardee is SUIVO PIGNONE, an Italian company, it involves the supply of four propane compressors and four mixed refrigerant compressors all with 26 MW gas turbine drivers and auxiliaries for the first two LNG production trains. The refrigerant compressors will provide the compression power needed to drive the refrigeration

cycles which will liquefy natural gas at -161 deg C. The total power consumption of all the main refrigerant compressors in this contract would be sufficient to generate electricity for the entire Pilbara region. Compressors of this size are only available from a few manufacturers in the world. Neither the compressors nor the turbines are available in Australia, but the large gas turbine inlet air filters, inlet/exhaust ducting, water coolers, dc supply units, structural steelwork and associated piping will be sourced in Australia. Work on the com-

pressors and turbines is expected to be completed by July 1987, after which they will be installed in the LNG plant on the Burrup Peninsula. The air equal participants in the LNG phase of the north west shelf project are Woodside Petroleum (the major shareholder), BHP Petroleum Pty. Ltd. Development Australia, California Atlantic Oil & Co (a subsidiary of Chevron Corporation), Japan Australia LNG (JALNG) Pty. Ltd. (a company jointly owned by Mitsubishi Corporation and Mitsui and Co, and Shell Development (Australia) Proprietary.

Hong Kong rail control system

PLESSEY has won a £2m contract to design and supply the vehicle information system for the new Hong Kong Light Rail Transit System at Tuen Mun in the New Territories. The equipment, built by Plessey Controls at Poole, will provide Hong Kong with one of the most modern systems in the world. The first phase covers 22 km, with 42 stops, in the principal housing and business areas of Tuen Mun and provides links with Yuen Long. The basis of the information network is Ident-All, a track to train communications system, which will transmit data from the light railway vehicle to computers installed under the track. The driver records his route and identification numbers on a keypad before starting a journey. As the train approaches each stop, the data is transmitted to trackside microprocessors which determine point settings for the route. Similar equipment detects the vehicle's approach to road crossings and orders traffic light action for the vehicle to proceed with minimum delay. Disruption to road traffic is minimised by fast clearance.

The identity of the vehicle at each detection point is transmitted to a central computer which compares its performance with the time-table and alerts the system controller of any significant deviation. The disposition of all 70 trains is available and the system minimises manning in the control room.

Longwall mining equipment

DOWTY MINING EQUIPMENT of UK has beaten 17 competitors to win a \$2N217m (£5.9m) contract for longwall mining equipment for the New Zealand state coal mines. The equipment will introduce longwall mining to New Zealand. It will be operating by May 1987. Although international competition was fierce, Dowty was judged to be technically superior for the conditions in the large Huntly mine, writes Dal Hayward in Wellington. Another three longwall mining units will be installed on the Huntly coal field over the next seven years.

Repairing Russian pipes

A contract from the USSR to repair 6.5 miles of deteriorated waste water pipe in the city of Volgograd has been awarded to the INSTUFORM GROUP, Guernsey, which restores old pipework without excavation. The contract is valued at 3.8m Dutch guilders (about £330,000). The work will be performed by Zegwaard Instufarm, a 50-50 joint venture between Instufarm Group and its Dutch licensee.

The process uses a flexible fibre-felt tube, impregnated with a water-curable resin and forced through existing pipes and conduits using water pressure. The water pushes the in situ tube against the walls of the old pipe and it then heated to cure the resin and create a new pipe.

THE ARTS

Architecture/Colin Amery

Symbolising the problems of the inner city



Going . . .

. . . going . . .

. . . but not quite gone

One curiously strong image which remains in the mind at the end of 1985 was the sight of Northaird Point in Hackney resisting the demolition men by refusing to be blown up. The demolition contractors filled the tower block with explosives and after an impressive start it sank to its knees but the top 11 storeys refused to submit and stood there like a lighthouse tower, having ultimately to be demolished by the conventional ball-and-chain method.

This was just one of the towers on the Trowbridge Estate that had stood in all their concrete glory since 1966. Their resistance to destruction somehow seems to symbolise the tenacious hold of modern architecture on the inner cities and the equally tenacious conviction of architects that they still have the answers to the terrible social and physical problems of the inner city environment.

1985 was the year that the new President of the Royal Institute of British Architects launched his term of office with a propaganda battle entitled "Decaying Britain". This was not just a cynical campaign for the profession to get more work but a serious move to let the world know the full scale of the horror and damage that the concrete decades have left in their wake. It is no joke to learn, as we did in 1985, that there is some £100m of repairs needed to council housing erected since the 1950s.

1985 was also the year of a dully-titled but significant report, *Engineering Aspects of Alkali-Silicate Reaction*, which exposed the extent of concrete cancer in post-war buildings. A hospital in Devon, which is scarcely more than ten years old, will have to be demolished because of this insidious disease.

In the face of all this gloom it was hardly surprising that after the appalling riots in the North London suburb of Tottenham reporters solemnly announced that the Broadwater Farm housing estate had once won an architectural award. There was subsequently a rumour that there has been one character

on the architectural stage who has tried to make the profession see the error of its ways and to encourage the nation to see that there are alternatives to total dependency on the architectural front. The Prince of Wales started his architectural year by visiting the housing co-ops in Macclesfield and Liverpool and then made a speech pointing out the potential the inner cities have, providing help is forthcoming from industry and professionals in a way that enables people to help themselves.

I visited Liverpool during the year and two lasting impressions remain in my mind. The first was a walk around a housing scheme that had been completed in the late 1960s. It was not high-rise. It was not made of concrete. It had pitched roofs and the flats clustered together in what must have looked a cosy fashion on the architect's drawing. I could not believe that these flats so ruined by vandalism, burning and graffiti were still inhabited.

The second equally memorable impression was of a crescent of new houses designed by an architect for a housing co-operative. Each house and the entire layout had been designed after extensive consultations with the occupiers. It was like reaching an oasis in a desert of bureaucratic contempt and incompetence. It has also changed the way the profession approaches the problem of housing the less privileged members of urban society. As one architect rather wisely put it to me: "We treat them as we would treat our commercial clients—we ask them what they want."

This common sense approach has now been glorified by the name of community architecture, and there are grand committees and a real danger that the architectural profession will make the same mistakes that it made in the recent past and decide that it has all the answers. One architect developer, Rod Hackney of Macclesfield, was at least in the idea of the architect as a professional enabler: a leader of a community group who can guide and lead the "non-experts" and help them

to achieve what they want.

It seems impossible but it was only in 1985 that the Mansion House Square reached its final chapter, at least in its Miesian phase. Peter Palumbo was only 28 when he asked the then 76-year-old Mies van der Rohe to draw up plans for a tower in the City. That was in 1962 and the tenacity of Mr Palumbo has to be admired because it was not until the end of a three month inquiry which began in 1984 that there was any chance of his plans being realised.

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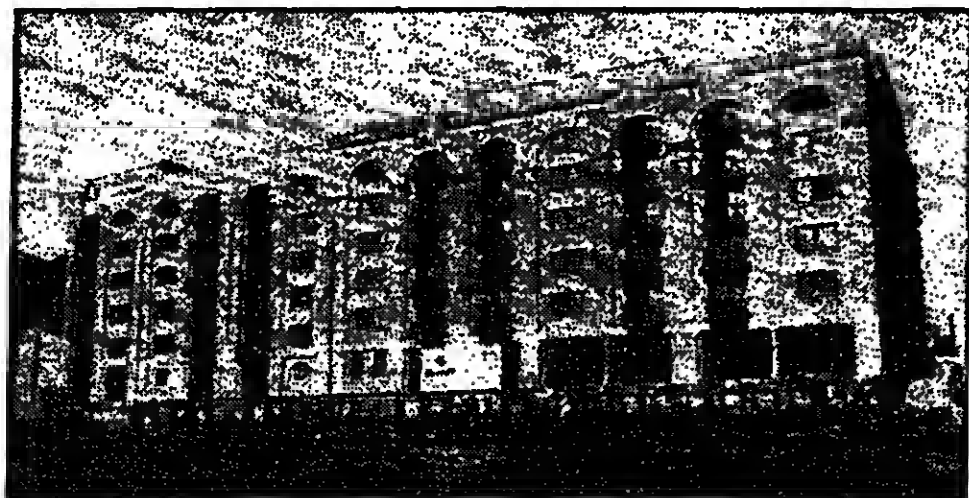
think that as a developer Mr Palumbo is a remarkable man because he clearly believes in architecture with a capital A. He could so easily have thrown in the sponge and decided to go for an architect who would simply erect a building that would produce the desired financial return.

Earlier in 1985 another planning and patronage shambles was resolved by what seemed to be a *deus ex machina* in the shape of the three Sainsbury brothers. They generously decided to offer the National Gallery a donation to allow it to build a new wing on the Hampton site. This time the gift would allow the National Gallery to build on the entire site without any form of financial commercial development. It was the merciful end of the Abrams Burton and Koralek "carhuncle" and an amazing opportunity to start afresh. No one can doubt the astiduity with which the National Gallery Trustees, with their new donors and the energetic Jacob Rothschild in the chair, have searched the world for a new architect. Their short-list was announced in October and the initial proposals will soon be examined. The architectural importance of

this decision should not be underestimated; the timing of the gift makes it possible to re-establish the public building as a flagship of taste and an example to the world.

Travellers Square seems certain to remain in the public eye in 1986 as the results of the competition promoted so successfully by Land Securities for the Grand Buildings site are awaited. Nine architects are working away and they seem to have been chosen as representatives of the whole architectural spectrum.

I have a distinct impression that the conservationist lobby has run out of steam during the past year. It still makes a lot of noise but is not having the success that it should. The Thirties Society has won a small victory with the preservation of some of the elegant old telephone boxes but it is not doing too well with 1930s country houses or with the kind of conversion of the public mind that the Victorian Society achieved so easily in its early days. There have been a great many costume balls but the loss of Bradmore House and the terrible danger of grim pastiche in Bath suggests that some of the energy may be misplaced.



Gun Wharf in Wapping, converted into residential apartments

Ralph Kirshbaum/Wigmore Hall

Dominic Gill

The last of the year's Wigmore Hall Master Concerts, and one of the last of this century year's tributes to J. S. Bach, was given on Saturday night by the American cellist Ralph Kirshbaum, who played three of the six solo Suites.

A detailed comparison of Kirshbaum's performances with those of Misha Maisky, who also played three Bach cello Suites at a Wigmore recital a few weeks ago, would be a fascinating exercise: both recitals were very fine, broadly similar in approach, utterly different in effect—living illustrations of the enormous breadth of subtle interpretative freedom which the relative confined and austere single melodic thread of the Suites allows.

Technically, Kirshbaum's delivery was a shade less polished than Maisky's, but no less interesting and perceptive in its command of the music. Occasionally I found the little sobe and dynamic surges with which Kirshbaum rather liberally coloured his readings, especially in the faster numbers, too predictable—and not closely enough linked to the sense of the phrasing (which was itself impeccably

smooth and cogent). But that is ultimately a matter of taste. Some may prefer more broadly flowing, slightly less "expressively" cluttered interpretations than Kirshbaum's; others will relish the spirit of his playing, and its exceptionally close focus.

Injecting such a degree of high-intensity light and shade into the textures of the third Suite's Allemande and Courante tended, I thought, to blunt the effect of the dramatic Prelude which preceded it—and might have lessened the effect of the Sarabande that followed. If Kirshbaum had not played that great movement with such self-communing intensity (he added an extra repeat, which was unshapely, but in terms of musical pleasure worth every note). Not all of the superhuman difficulties of the sixth Suite were perfectly overcome: it's a rare cellist in any case who has no intonation problems at all with those fiddish A-string figures in the Prelude. But the spirit of the performance was clear and its detail flawless by the standards of Wigmore Hall. The clear, brilliant tone of Kirshbaum's Montagnana cello (once owned by Piatigorsky) was a consistent delight.

Jerry's Girls/New York

Frank Lipsius

While one of Jerry Herman's (1974) and *The Grand Tour* (1979). Where the ideal revue is supposed to inspire the thought, "I didn't realise he was that good," *Jerry's Girls*, which has been running since the summer of 1984, has let us know enough alone.

The show originated as a simple revue four years ago at a New York cabaret and then successfully toured America in large provincial houses with Carol Channing among the three leads in the all-female cast.

To some, the idea seems a way to revive the best-known song, "Hello, Dolly!" in another setting, but the show, to its credit, treats the number self-consciously. First it is done by Dorothy Loudon as a cocktail pianist bored with yet another request for it followed by two adaptations of the song, one for a mope-televised meat commercial ("Hello Deli") and the other from the 1964 presidential campaign, "Hello, Lyndon." In the finale of Act I it is belted out by the three leads, La Cage with the cast dressed as the only Dolly, a sign of the awkwardness the show faces because of Herman's thin repertoire.

Before *La Cage* the composer had not had a Broadway hit in 17 years, and though his musicals include *Milk and Honey* (1961), *Hello, Dolly!* (1964) and *Mame* (1966), the show necessarily includes songs from his flops, *Dear World* (1969), *Mack and Mabel* (1974) and *The Grand Tour* (1979). Where the ideal revue is supposed to inspire the thought, "I didn't realise he was that good," *Jerry's Girls*, which has been running since the summer of 1984, has let us know enough alone.

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Aladdin/Beck, Hayes

Antony Thornecroft

There is no traditional pantomime offer this season for the simple reason that by a traditional pantomime everyone means the pantomime of their own childhood, he it 20 or 30 years ago. Just as there is a constantly evolving vehicle for the presentation of some historic formats and story lines.

So the Aladdin at Hayes is what can best be described as a contemporary traditional, with enough of the familiar to reassure the adults, and TV stars to excite the kids. Hayes has a reputation for making an effort with its pantomime and the suitability of its cast could hardly be improved on—they are mainly troupers who have achieved fame by being nice to children, and in the odd extreme personality, such as Lorraine Chase whose legs play

Aladdin. All this talent is called upon to act at full throttle because the actual plot is dealt with in a rather perfunctory way, and a cost-cutting council in district has assured that there is not much "hooning" and "hanging" about the sets. The script, too, seems to have been put together at the dress rehearsal—why will not organisations that supply panto at Christmas pay for a few comedy writers to pep up the

material? These quibbles apart this is a jolly good show, most remarkable for the way the three principals—Colin Baker (the Dr. Griffins share top billing with La Cage—complete for dominance of the stage. It can be irritating when stars try and score off each other rather than play to the audience, but the trio manage to share their enjoyment with us. First Baker, reveling in the freedom of panto, has the edge as he dives into the audience, he has been battered with sweets and crisps; then Chase with her Cockney rhyming slang and "one of us" appeal takes the eye; but finally the plump, but odd, eccentric, whimsical part of Abanazar, wins through.

He is as starchy with the band and the script as he is with Aladdin, but the enthusiasm with which he changes from hissing to cheering him near the end is the measure of his assurance in panto. No one really believes he has poisoned the ice cream or let down the car tyre. Indeed the lack of any frissons of terror or mystery is a minor disappointment; this really is panto as a succession of turns. Michael Sharvell-Martin is a fine masculine comedy writer to pep up the

Gurney—climbing the beanstalk to the Giant's castle. On such a rapturous stage, he/she should have climbed to the top and out of sight as a coup de theatre.

Act 2, however, shows what can be done when the stage is put to full use. There is a huge electronically lighted and controlled dragon that occupies most of the end. Towards the end Bobby Davro does his turn. He is a young and engaging comic and mimic who will go on demolishing it. It is not enough, at present, to imitate the Prince of Wales simply by putting on a pair of large cars and emitting a low growl. Davro has a remarkable hold over both the cast and the audience, which must be part of what pantomime is all about. The Orchard is a relatively new theatre whose only fault is that its interior might have been designed to go inside a hyper-modern airport.

Arts Guide

Dec 27 - Jan 2

Music

NEW YORK
New York Philharmonic (Avery Fisher Hall): Klaus Tennstedt conducting. The Vining soprano: Ari Wagner programme (Tue, Thur). Lincoln Center (874 2222).

WASHINGTON
A Night in Old Vienna (Concert Hall): Alexander Schneider & Friends continue a Washington New Year's Eve Tradition with music by Schubert, Mendelssohn and Viennese waltzes (Tue 8 pm). Kennedy Center (254 3776).

TOKYO
Beethoven's Choral Symphony No. 9, a Japanese end-of-year musical tradition. For week-end performances, see local English daily newspapers for details.
Strauss, Vienna New Year Concerts; another Japanese institution. For details, see local English press.

LONDON
The O'Jays Carte performing Gilbert & Sullivan's *The Pirates of Penzance*. Barbican Hall (Mon). (628 8801).
London Symphony Orchestra New Year Viennese Evenings. Barbican Hall (Tue, Wed). (628 8801).

VIENNA
Vienna Philharmonic Orchestra New Year Concert conducted by Lorin Maazel. Musikverein. (Wed m).

Amsterdam, Nieuwe Kerk: New Year's candlelit concert with Max van Egmond, baritone; and Gustav Leonhardt and Bernard Winsemius, organ (Wed).
Rotterdam, De Doelen: Concert by the Rotterdam Opera Choir and soloists under Piet Struik (Wed, Thur). Royal Hall, Munich: Bayreuth Trio. Haydn (Mon). (14 29 11).

VIENNA
Volksoper: Fiodor's "Martha" conducted by Gheza with Sop, Bokor, Houzicka, Laub, Jelinek (Fri). Hänsel und Gretel conducted by Richter with Martikie, Eder, Rudolph, Schmid, Graner, Dond (Sat, Thur). La Bohème conducted by Märdendorfer with Radok, Iroch, Daliaozza, Hellmich, Giron-May, Kain, Doench, Rusicka, Jeschek, Ofner-Alchfeld and the Vienna Boys Choir (Sun); Kaiman's "Die Csárdásfürstin" conducted by Bibl with Zedon, Gracziol, Motl, Schreimayer, Wasserkopf, Poppell, Nemezh, Drachos, Jeschek, Randers, Ofner-Alchfeld, Forstner (Mon); Die Fledermaus conducted by Bauer-Thessl with Iroch, Kales, Lovinger, Eder (Tue, Wed). (52 24 28 57).

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Opera and Ballet

LONDON
Royal Festival Hall: The Festival Ballet performs their version of the Nutcracker matinee and evening from Friday onwards.
Sadler's Wells: Rosemary Ave. The Sadler's Wells Royal Ballet opens a season at the Wells on Tuesday with a good triple bill, repeated on Wednesday.
Royal Opera House, Covent Garden: The Royal Ballet presents its staging of *The Nutcracker* this week, with one performance of Giselle.

TOKYO
Min Tanaka (Butob): One of Japan's most interesting solo dancers. Plan B Performance Space, Nakano (Mon, Tue) followed by traditional Japanese new year celebrations to which the audience is invited (384 2051).

NEW YORK
New York City Ballet (NY State Theater): Levis costumes by Karinska and scenery by Robert Ter-Arutiunian are featured in the annual Nutcracker performances, ending January 5. Lincoln Center (870 5570).

UTRECHT, Stedeschouwburg: A new Netherlands Opera production of Turandot with Cristina Devietkom in the title role. Directed by Dieter Bülter-Marell, with the Netherlands Philharmonic and choir conducted by Christian Badel, and dancers from the National Ballet (Wed). (71 86 87).

WASHINGTON
Washington Opera (Tunrow): A month-long supplementary Ken-

CHICAGO
Lyric Opera (Civic Opera House): The 31st season includes *Otello* starring Renée Fleming, William Johnstone and Sherzad Miliha, conducted by Bruno Bartoletti and staged by Antonello Maifredi, along with *Madama Butterfly* with Anna Tomowa-Sintow in the title role, conducted by Miguel Gomez-Martinez, as well as *Saint-Saens, Anna Bolena, La Traviata*, *Il Capuleti et il Montecchi*, *Die Meistersinger* and *La Rondine*. (332 22 44).

WEST GERMANY
Cologne, Opera: The rarely heard Die heimliche Ehe by Cammermeier has Carsten Fiedler, Georgine Beck and Janice Hall in the cast. Ein Meister aus dem neuen ist led by Juan Lloveras and Sofia Dvornikova. Die Fledermaus rounds off the week.
Stuttgart, Württembergisches Staatstheater: Paddy has Jeannine Altmeyer, Ralf Villalobos and Robert Schum in the cast. Hänsel und Gretel and Die Lustige Witwe are also in the repertoire.

Hamburg, Staatsoper: Die Zaubertöne has Yoko Kawahara, Kurt Moll and Gabriele Fontana in the main parts. Beethoven's 9th Symphony conducted by Hans Zender is performed on Sunday and Tuesday, then Hans Sotin, Beatrice Neuhoff and Hans Stamm sing in Die Meistersinger von Nürnberg, with My Fair Lady Maurice Godt on the week.

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Monday December 30 1985

Volcker's lone campaign

PAUL VOLCKER, chairman of the US Federal Reserve, finds himself beleaguered as the year ends. He has tried to use the Fed's powers to curb excessive use of borrowing in financing corporate take-overs in the US. But his proposals have run into stiff opposition from the White House, the Justice Department, and the Securities and Exchange Commission. So the implementation of the Fed's new rules, which were to have come into effect on Wednesday, has been put off for a week while the Fed reconsiders them.

It is always extraordinarily difficult to curb a financial excess before the disaster, or the bail-out, occurs that proves it is indeed excessive. James Baker, the US Treasury Secretary, who opposes Mr Volcker's current initiative, would doubtless have opposed curbs on sovereign bank lending during the 1970s. Let the market decide, he would have said. Today he knows that they decided wrong—and more important—that the full consequences of their error could not be safely experienced by the participants. So he has given us the Baker Plan.

Mr Volcker has perceived that leveraged takeovers are undermining the resilience of American corporate balance sheets. To some extent the effect is a direct one in that important target companies emerge with their share capital replaced with debt issued by their new owners. But there is an indirect effect that is just as important: American managers know that if they run their companies' affairs in a conservative way they will become vulnerable to raiders. They buy in their share capital and replace it with debt.

In trying to make this tendency, the Fed has devised rules which will hit only "shell companies" which issue "junk bonds" secured very largely against the value of shares they are holding for. It proposes to apply to such transactions Fed margin requirements which, since the Great Crash, have prevented US investors from securing borrowings against shares which they are acquiring of more than 50 per cent of their worth.

This extremely selective approach will undoubtedly involve the Fed in some subjective judgments as to whether, in particular cases, this margin rule should apply. The Fed is already being accused of establishing itself as a Federal Take-

over Review Board. Ideally it would be better to devise a leveraging rule of universal application. But the Fed can scarcely be accused of seeking to undermine the perfectly valid role that takeovers and reverse takeovers have in the capitalist process. It is trying to confine its attentions to the extreme form of corporate raider.

It is hard to produce a watertight argument why the Fed is the right institution to take the lead in this matter, or why the margin rule should be bent to new task in this way. But the Fed does have an understandable interest in the financial resilience of the US private sector. It is, indeed, hamstrung in its ability to control the growth of US borrowing through higher interest rates precisely because parts of the US financial system are already so over-exposed. This means that it must turn to more specific forms of intervention in the financial markets to affect behaviour at the margin.

Capitalist

In the UK, too, the Government is worried by the impact of highly leveraged takeovers, without any clear idea of whether, or by whom, they should be controlled. The controversial attempt by Elders IXL of Australia to buy Allied-Lyons using a large amount of bank finance has been referred to the Monopolies and Mergers Commission—not on the face of it, the appropriate body to study merger financing. But the analysis of an important financial precedent has to be carried out somewhere.

The Fed has made its move in a more rampant capitalist environment. The Government does not share these worries and where Congress has been trying with them for months without coming up with legislative solutions. It may well be that the Fed has overreached itself and has ineptly prepared the political ground for its stance.

Whether this particular approach can be sustained or not, Mr Volcker is right to be concerned about this "new" fashion in the takeover game and right to be going for preventive medicine instead of post-mortem examinations. If the Treasury, the Justice Department and the SEC feel that his selective clampdown on junk bond takeovers is flawed, they should come forward with alternatives.

Men of tin, and men of straw

THE International Tin Council is driving its creditors close to despair. It is now more than two months since the council, which manages a price support pact on behalf of 22 countries, ran out of money owing hundreds of millions of pounds to banks and its brokers of the London Metal Exchange. Since then every proposed settlement has come from the creditors—not once has the council taken the initiative. Now it has taken a three-week Christmas holiday—from its last meeting on December 20 to the next on January 14, even though it had promised that it would meet on December 2 and stay in session until a decision was reached.

The delay should surely give the member governments enough time to work out how to start negotiations with the creditors. The latest plan, put forward during the holiday break, offers perhaps some hope of a way out of the impasse.

The idea, which is to be discussed informally by the ITC on January 7, is to reduce the council's share of the time-scale for running down the \$5,000 tonnes of stocks which the council has contracted to buy in a vain effort to hold up the price of the metal. This plan suggests a sharing of the losses—which could be £200m—over a three-year period.

But the banks and brokers can hardly be optimistic, for there is still strong disagreement among the governments which supported the tin council about whether they are now liable for its huge losses.

Only the UK, with its special interest in the health of the London Metal Exchange, has publicly committed itself to paying its share of the council's debts. Other consumer countries, notably West Germany, France and the Netherlands, have blocked attempts to begin negotiations with the creditors.

The producer countries, led by Malaysia, Thailand and Indonesia, have at least proposed a start to negotiations—but they reject the terms offered by the creditors as unacceptable.

The majority view on the council is that members have no legal responsibility for the council's debts. The creditors are well aware that the issue might take years to settle if they were to apply to the courts. Unfortunately, time is not on

the side of the creditors, particularly the London Metal Exchange brokers, whose trade in other metals has been severely disrupted. Some could be driven out of business if the council's debts remain unpaid for much longer. The producers, therefore, been forced towards a compromise with the council, offering to share the costs of running down the tin stockpile.

The tin council's member governments are under no such pressure. They hold the whip hand. But by refusing to negotiate with the creditors, they are abusing their privileged position as sovereign governments.

They should acknowledge that the tin council's financial commitments were made in their names and with their agreement. The council's share of the losses, therefore, should be shared by the member governments. If tin council officials have shown they kept within the rules of the International Tin Agreement. They repeatedly asked the members for more money, but were instead told to carry on buying on credit. Delegates certainly should have understood the implications of such decisions. The damage is now done, the hills must be paid.

Unstable edifice

However, although the moral right is on the side of the creditors, it has to be said that many of the traders and the banks which supported the tin council pursued their business with great imprudence. They knew that the tin price was supported on a highly unstable edifice of stocks.

So there may be some rough justice in the creditors' offer to share the costs of a settlement. The council's share of the loss, split among 22 countries, could easily be met from government contingency funds. A compromise, however muddy, seems now the best hope of restoring the market to normality. But above all, the governments involved must realise that failure to settle would set a dangerous precedent. If France, West Germany, and the Netherlands can walk away from their commercial obligations unscathed, might not Brazil, Mexico and Argentina be tempted to follow the example?

Achilles: ... they pass'd by me
As misers do by beggars—
neither gave to me
Good word nor look. What,
one word needs I forget?
Ulysses: Time hath, my lord, a
wallet at his back,
Wherein he puts alms for
oblivion,
A great-sized monster of
ingratitude.
... To have done is to hang
Quite out of fashion, like a
rusty mail.
In monumental mockery.
(Shakespeare, Troilus and
Cressida, Act 3 Scene 3)

DES the decline—not yet the fall—of Mr Arthur Scargill have Greek, or Shakespearean, tragic status? It has some of the elements: the doomed attempt to overthrow the existing order, the fatal flaw, the humbling of pride, the devastation wreaked by one man's huge and vaulting ambition, not least on his followers.

And he is now quite out of fashion. The man who was once the beacon for every Labour movement activist for the past decade and more, is now beyond the hard left, a political untouchable. His union is split: the Union of Democratic Mineworkers whose existence he still refuses to acknowledge as an established fact, can celebrate the New Year in the knowledge that it retains the initiative of leaders seized three months ago, still governing from a base of between 30,000 and 40,000 members in some of the most

Worst of all,
his own left
has turned on him

strategically important coalfields in the Midlands, with offshoots in the North East and Lancashire, even in Yorkshire.

He has earned the dislike of the Labour Party leadership, from the leadership's point of view almost physical hatred. Neil Kinnock's speech to the Labour party conference in October, festered within him for a year, burst a boil of detestation and was received in rapture all the way through from left to the remnants of the party's old right. Kinnock had never taken to Scargill, his near-contemporary and fellow miner's son; the Welshman saw the Yorkshireman as a poseur, superficial, lacking to the depth he admired in other miners' leaders of his father's generation.

Worse for him, the NUM president is now losing the allegiance of the left union leaders who worked hard to sustain him during the strike: as these men—Ron Todd of the transport workers, Jimmy Knapp and Ray Buckton of the rail workers and train drivers, Rodney Bickerstaffe and Tom Sawyer of the public employees and others in these and other unions—reflect the aftermath of the strike, they pull away from both Scargill and Scargillism. They feel,

in the words of one of them, that his flaw has been a failure of leadership precisely where he most asserted leadership: that to insist that the resolutions passed by his activists at conferences were the immutable tablets of union policy, to force the entire union to act upon these policies without apparent regard to the time or circumstances in which it did so, was a betrayal, not a fulfilment of trust. Conference hall rhetoric is one thing; action which commits people and resources is at least in part another.

Worst of all: his own left has now turned upon him, and its members are progressively tightening the control they wish to exercise over him. On the weekend of December 14 and 15, at the Conway Hotel in Birmingham, the NUM broad left—the grouping of leading left officials which has in the past four years enjoyed domination of the union—met for the first time since January 1985. It was an extraordinary meeting.

Scargill, arriving late, opened the meeting by telling it that no pits had been closed since the strike by the actions of the National Coal Board: all closures had been due to the workforces refusing to resist unions. The NUM, he continued, was no threat to the NUM: it was a "nonsense" union, not recognised by the Mineworkers' International Federation (from which the NUM has withdrawn the NUM).

He was instantly opposed by Mr Sammy Thompson, the Yorkshire area vice president and a recently elected member of the national executive committee. I don't know what world you're living in, said Thompson, but it ain't the world I'm living in. Backed by Mr Ken Homer, the Yorkshire area financial secretary, and others from that coalfield, Thompson revealed a particular grudge against his president: that he had backed a new, ultra-left, "rank-and-file" miners' group in Barnsley hostile to the Yorkshire area leadership, now publishing its own newspaper and responsible, according to the Yorkshiremen for fighting breaking out over the conduct of the recent ballot on political funds. Scargill, they said, had spoken on the group's platform and was suspected of assisting them to organise.

The group itself has few members in the pits and is backed by such Trotskyist groups as Socialist Challenge and the Socialist Organisation. "The NUM president, said that the NUM president was organising an alternative left in Yorkshire.

To Scargill's call for resistance in the pits, the ultra-left group of the Yorkshire collieries told him he was out of touch with the reality of post-strike pit life. Once the board put up redundancy terms, they said, the struggle in the pits would change. The NUM's list of enemies, they said, was too long. The NUM's list of enemies, they said, was too long. The NUM's list of enemies, they said, was too long.

George Rees, the big South Wales secretary, threatened to take South Wales out of the NUM entirely if Welsh miners were further harassed by Scargill. He said he would support the return to work in March without an agreement.

Men and Matters

English.

But Horne can be tough. When Westland's board sent out a circular recommending the Sikorsky/Flat deal, devotees of the rescuee were already interpreting the political significance of this one. But the call to Rees is a tribute not only to the determination and guile of Michael Rees, but also to the fact that this has proved it can be traced as well to the skills employed by fast-rising City star David Horne.

Horne is the bluff, school-masterly figure who is managing director of Lloyds Merchant Bank, advisers to the five-strong European aerospace consortium bidding against Sikorsky and Westland. At 39.9 per cent stake in Westland, he has so far managed to juggle the interests of the British, French, Italian and West German helicopter companies amid ferocious political in-fighting in Whitehall. And he only speaks one language—

English.

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By John Lloyd, Industrial Editor



Hugh Routledge

It was a threat with more than a touch of theatre, but one which reflected the deep hostility which has grown between the South Wales and the national leadership during and especially since the strike.

Scargill was dismayed and wounded by this; but there is no sign he has changed his stance. He remains a believer in strike action against the board to stop pit closures, and has told the Birmingham and other meetings of left activists he believes he will get it. He has not changed and will not change for him, now and always, the greatest treachery is compromise, even with reality.

Because of that, the NUM left—that body of men who have exercised such a profound influence over our national life as the NUM—has come to see the NUM as a man now seen as a devil, to whom no quarter should be given because he never would give any to his hureington list of enemies. But the question goes deeper than that; it touches the very nature of the British labour movement in our times.

For the past two decades, the unions have maintained a useful ambiguity in their constitutional position. Growing in social influence, in militancy,

they have, most of them, neither good word nor look for him: the man who commanded almost a monopoly of the membership votes a mere four years ago when elected president, put there as the miners' armour against Government and board in hardening times, now hangs, rusting indeed, a target for mockery.

But the largest question—how right is it that this uniquely reviled individual should now occupy the pillory to which he has been consigned by his own comrades? Most of any view would dismiss the question as implying sympathy for a man now seen as a devil, to whom no quarter should be given because he never would give any to his hureington list of enemies. But the question goes deeper than that; it touches the very nature of the British labour movement in our times.

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Great Universal is probably best known for its mail order business, and in that context Hender's appointment to the main board is perhaps the more intriguing. He is managing director of the General Insurance Corporation, part of GUS's consumer and leasing finance services division—an important growth area for the company in the coming decade.

More space

Europeans who hanker after a spell outside the atmosphere should start polishing their letters of application.

Requests for details of job prospects should be sent, in the first instance, to the 11-nation European Space Agency, based in Paris, which co-ordinates Western Europe's extraterrestrial activities.

The agency is preparing plans to increase its squad of astronauts from three to about a dozen. The new recruits will join US Marshall of Germany and Wubbo Ockels of Holland, each of whom has flown on US space shuttle flights, and Switzerland's Glande Nicollier, who is still kicking his heels in earth-bound training centres awaiting his first prolonged encounter with weightlessness.

ESA intends to recruit the new astronauts in about a year. The agency will be under pressure to ensure that the new group contains at least one person from each member state. Members of the team will leave the earth on flights of up to three months at a time, on board the international space station which the US, Europe, Japan and Canada are planning to build by 1994.

The plans may give Europe a chance to ensure that space-farers come from a wider range of backgrounds than hitherto. Most of the 190-odd people to have zoomed into orbit have been either military officers or scientists.

Moving lines

Notice outside a sports shop in Aviemore: "Now is the discount of our winter tents."

Observer

in numbers, in financial resources through the 1980s and 1990s, they were by the end of that latter decade commonly seen to be the most alarming force in society, one which had to be constrained by law. The attempts by the Wilson government of 1966-70 and the Heath government of 1970-74 were held to fail: the latter most of all because of the actions of the NUM, led by a reluctant militant (Gormley) but powered by a resurgent left whose clearer image was the young Arthur Scargill and his creation of the potent myth of class solidarity and working class power as the Battle of Saltley Gates.

For the remainder of the 1970s, the common perception was that nothing government could do would ultimately withstand the power of a union with the giant's strength of the NUM. This was not just the view of the press, but of the voters. In the 1974 debate, Wedderburn foremost among them—but also, effectively, the right. A committee chaired by Lord Carrington, set up by the new leader of the Conservative Party to inquire into the cause of the 1974 debacle, reported to Mrs Thatcher that when push turned to shove, union reform was "almost conceivable to someone like myself who did actually see the passage of the Industrial Relations Act and all that happened subsequently, to recognise the difference that there was between '79 and the present day, where the mood of the country had changed. The union leaders were certainly, in the eyes of the country generally, but also of their own members, and therefore the mood was right for rather more legislation and after all quite a lot more union bashing than I ever thought would be justified or politically acceptable."

Most trade union leaders were certainly in the mood to stage a comeback through finding his enemy (Hector, in Scargill's) unarmed. But the fault does not lie, or only in the NUM, executive which sanctioned all he did. The Labour movement, now emerging from a 20-year embrace with near-syncretism in which its adherence to the strict rules of a parliamentary democracy was kept an open question, must if it is to understand itself, understand Scargill as more than just a driven, demagogic energetic individual—but as its own creation. To offer him aims for oblivion is the easy way out.

These principles, though soon to be "revised," are still in force: and only Arthur Scargill has seriously attempted to uphold them. He did so by constituting the miners' leader as a vanguard substituting itself for the general will of the miners (who were probably in the majority against a strike), cancelling out the demand for a ballot of the miners, or means which could be judged to lead to violence, to achieve ends both industrial (taking coal production out of the market) and political (the destabilisation, if possible, the destruction, of the Government). He did so in accord with the Wembley principles, with motions passed at Labour Party, at TUC and at union conferences, as well, of course, as at his own conference and his own executive.

He acted in, and was incarnate, the spirit of vanguardism: and that was the spirit (though rarely the actions) of most of his colleagues in the labour movement. For all that they

Union leaders
caught in
a time warp

may say, quietly during the strike and loudly after it, that he was an ungovernable madman, he and he alone made their words flesh. Scargill has been accused by many who dealt with him of dishonesty, manipulation and trickery; but at root he committed the fundamental, probably unforgivable honesty: he acted as though the movement meant what it said.

Well, the can has been tied to his tail now, and he may have to clank it behind him through the years. He may or may not last as President, unlike Shakespeare's Achilles; he is unlikely to stage a comeback through finding his enemy (Hector, in Scargill's) unarmed. But the fault does not lie, or only in the NUM, executive which sanctioned all he did. The Labour movement, now emerging from a 20-year embrace with near-syncretism in which its adherence to the strict rules of a parliamentary democracy was kept an open question, must if it is to understand itself, understand Scargill as more than just a driven, demagogic energetic individual—but as its own creation. To offer him aims for oblivion is the easy way out.

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IF ALL goes well, five or maybe six trucks loaded with EEC documents will arrive in Lisbon from Luxembourg by Thursday, the first working day of the new 12-member Common Market.

A hangar has been reserved at the airport to house the bundles of papers. Hastily translated into Portuguese, they contain all the EEC legislation that becomes national law in Spain and Portugal on January 1. They then have to be rushed out to government departments and to court-houses, which cannot be expected to rely on texts in one of the other eight languages of the enlarged Community.

Although both new members spent the best part of six years negotiating their entry, mapping out the steps of transitional arrangements lasting into the mid-1990s, and taking care to avoid the pitfalls of the two previous enlargements, they have left a lot to the last minute. This is more obviously the case in Portugal, less efficient, dynamic or prepared than its big neighbour, and handicapped by just having changed government, but it is also true in Spain.

Since both are introducing value-added tax to coincide with entry—in Portugal's case with a three-year running-in period before the tax becomes fully compatible with the EEC's—the opening months can be expected to bring chaos in business as well as in the administration.

Until mid-year the issue in Spain and Portugal was whether they would succeed in joining or not, much more than what the initial stage of entry might entail.

It is perhaps hard for the British reader, 13 years on, to appreciate the political enthusiasm that built up for the Common Market, particularly in Spain. Only towards the end of negotiations did the practical and economic implications begin to loom.

Despite the relative thoroughness of these negotiations, entry looks like being a bumpy ride. For one thing, neither country's Civil Service is as ready as it might be in Spanish ministries. EEC information papers and questionnaires have been piling up, to be distributed almost at random. Spanish language translators in Brussels have been devoting most of their time to revising translations done in Madrid by people who are not conversant with Community jargon.

A rigid bureaucracy has to take on a heavy workload of procedural changes from day one of entry. In Spain, nobody knows quite how the work of handling farm and other funds from Brussels will be delegated. The country's semi-federal system of autonomous regions is still new, the stones

As the deadline for EEC entry approaches...

Spain and Portugal leap into the unknown

By David White in Madrid

of the building not settled; administrative problems are overlaid with political implications.

In Portugal, where administration is notoriously cumbersome and old-fashioned, changes have been left until late in the day. So have such basics as staffing the country's permanent representation in Brussels. For the past six months, during the demise of Mr Mario Soares's Socialist coalition and its replacement by a Social Democratic minority government, decision-making has been virtually at a standstill. Portugal's confused political scene will not become clearer, if at all, until after presidential elections, the first round of which takes place in January.

Making a success of entry is a task on which the Spanish are also finding it difficult to concentrate, with Mr Felipe Gonzalez's Socialist administration tied up in its promise to hold a referendum in the spring on whether Spain should stay in NATO. This and subsequent elections will take up political energies for a good part of the year.

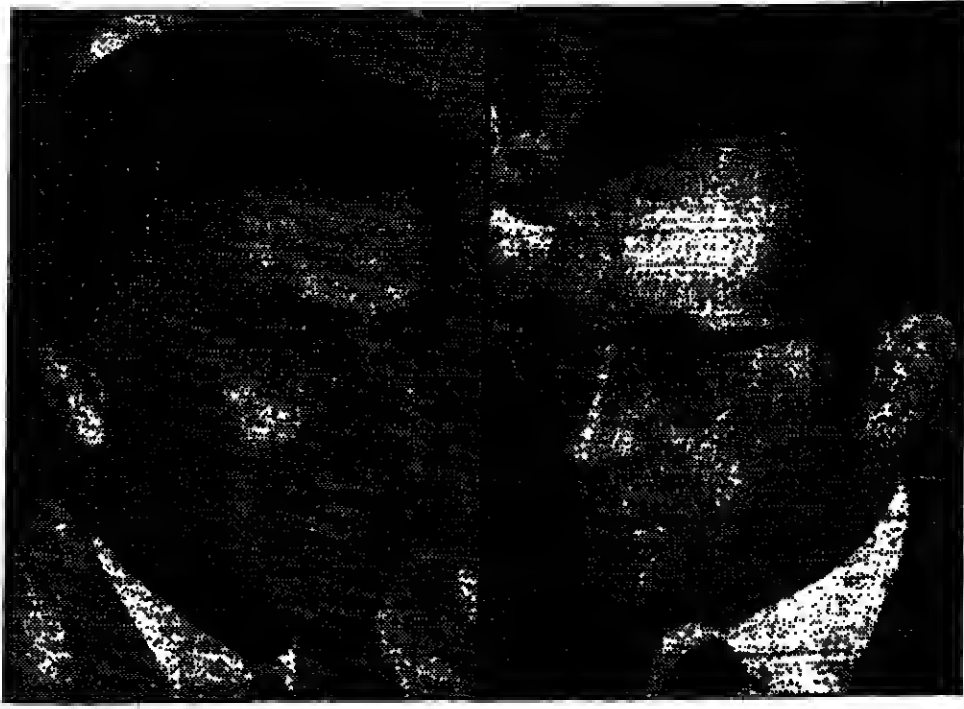
There is a risk that entry will, besides presenting industry with a daunting new challenge, prove to be a disappointment in public opinion terms. At the outset, there will be little to show for it, except possibly for Dutch tulips appearing in Barcelona, or French fruit reaching the shelves in Oporto. The effects of EEC assistance will begin to show later on in the more backward regions—especially in Portugal, which is counting on

Community funds for rural roads and sanitation. The consumer will be better protected and informed, and progressively better supplied, but at what cost?

The looming start-up of VAT is causing some panic among both small businesses and consumers. Industry expectations have prompted a spurt of "buy before VAT" purchases. Both governments aim to bring their inflation rates—now around 8 per cent in Spain, and twice that rate in Portugal—down to EEC average levels in a few years, and are counting on VAT adding no more than one to two points to next year's index. This would mean that in Spain the inflation rate would rise fractionally, if at all, and in Portugal it would continue dropping.

This hope is based, however, on the assumption that those prices which should logically go down because of the changeover will actually do so. The Madrid authorities have taken advantage of the oil trend to cut petrol prices. The first time in Spanish history, and plan to cut telephone rates to get the message across. Nevertheless, inflation risks are the first impact most Spaniards and Portuguese feel.

While the official outlook from Madrid and Lisbon is optimistic, in terms of increased economic growth, the fact is that nobody really knows what membership will bring. For Mr Gonzalez, entry is a political asset, which he will be anxious to use through the referendum and election period.



Felipe Gonzalez of Spain (left) and Antonio Ramalho Eanes of Portugal

He is playing a strongly European card, backing the principle of voting by majority in the Community and siding with its staunchest open-market advocates, even though many consider Spain to be one of the countries with most reasons for hesitating about a free European market.

Spain maintains a remarkable political consensus on the EEC, if not on the terms, at least on the principle that there was no alternative route for the country to take. The Portuguese, with memories of their African empire and its captive markets only a decade away, are less convinced. The still quite powerful Portuguese Communists are ideologically anti-EEC (the kind of change they thought was coming out of the 1974 revolution was not one that would have attached Portugal to Western Europe) and they think the economy is too weak anyway to take on EEC competition. In this conclusion they are joined by the more timid sectors of business.

Portugal, like Spain, is used to dealing with the EEC—both new members have had preferential trade agreements with the Community since the early 1970s—but it is not used to dealing with its neighbour. This is going to be the highest change, both economic and psychological, for the Portuguese. Last year Spain took only 4 per cent of their exports and supplied 7 per cent of their imports. In 10 or 15 years they may well be doing the bulk of their trade with the Spanish. They make a curious pair of countries. The Portuguese

maintain a distrust and often an active dislike of the Spanish which closely resembles the feelings of the latter towards the French. The Spanish often forget Portugal exists.

Their modern history, however, has followed uncannily similar paths. Emerging from long dictatorships that persisted into the mid-1970s, both achieved peaceful transitions to solid parliamentary systems, but lost time adapting their economies to post-oil-crisis realities. Recent socialist governments in both countries ditched dogma to enforce restrictive economic policies. The result, at both join the EEC, is that they have healthy external balances—in Spain, a current account surplus since last year, in Portugal a small deficit—and enough reserves to cushion an upset in trade as a result of EEC imports.

But in both old habits die hard. Industrialists show symptoms of helplessness at the prospect of losing state protection, and trade unions balk at any thought of losing the worker's privilege—that of being safe in the job.

Entry will be gradual, and terms of adapting agricultural prices (Portugal's because of its support system, actually have to come down in many cases) will not start until the new agricultural year in March.

However, competition both from the EEC and from third countries will be felt from the first year. Spanish producers fear a sharp immediate loss in competitiveness because of VAT and the simultaneous loss

of the tax relief they have enjoyed up to now on exports. Three years into its seven-year transition for industrial goods, Spain will have lost more than half its tariff protection against EEC products, currently around 10 per cent. Manufactures, which grew up safely fenced around by tariffs, now feels vulnerable for the lack of non-tariff barriers to match those applied by other EEC countries.

In Portugal, tariff protection is already minimal for most products, and will be gone in three years.

Both countries already send half or more of their exports to the EEC—more than some current members to other EEC countries—and rely on the EEC as the source of most of their tourist income and emigrants' remittances. The bigger growth after entry will inevitably be in imports.

The loudest voices among Iberian businessmen tend to be the defeatists. However, prophecies of disaster also greeted Spain's two previous openings to the outside world—in 1959 and 1970, in the event most sectors did well from the change.

In any case, if Greece's experience in the EEC has produced a lesson for the new entrants, it is that there are always ways of putting off the less palatable aspects of integration. Since signing the accession treaties in June, the Spanish and Portuguese have realised that the bargaining is not over—that it is only just beginning.

Lombard Towards a Bigger Bang

By John Plender

EVOCATIVE it may be, but as a description of the likely consequences of the coming upheaval in the City for London the phrase Brave New World is surely a misnomer. Deregulation on the Stock Exchange will take us back to the rough old world of 19th century dealing practice. The really brave new world is the one into which technology is driving the banking system.

And very nightmarish it looks, too, for just about everyone except the consumer—or so it would seem from a thought-provoking piece of futurology on payment systems by Mr Patrick Fraser, late of the Committee of London Clearing Banks. In essence, Mr Fraser expects the volatility that now plagues the wholesale money markets to spread into the retail market under the impetus of new technology, thereby depriving the banks of their stable core of personal deposits and turning all money into hot money.

The broad thesis runs like this. Sophisticated cash management facilities now available to corporate treasurers are bound ultimately to extend to much of the personal market, however slow the initial take-up. Instant money transfer services on home banking systems will allow individuals to switch money from one account to another, or between different institutions and countries, at the touch of a button.

Idle balances (and thus banking profits) will be cut down to size as everyone puts money to work. Much of the switching will take place automatically as computers shunt money between different parts of hybrid transaction and savings accounts.

While technology provides the means for people to respond rapidly to interest differentials, it is simultaneously loosening traditional loyalties. The widespread use of plastic cards, together with the centralising power of the computer, is putting a wedge between customer and bank. In due course volatility will threaten to become endemic in retail banking unless banks bribe customers to the money down for fixed periods.

One well-understood implication of the clearing banks is that new competitors, whether retailers, stockbrokers or foreigners, will no longer have to invest in branches to attract their customers. Equally important, both home banking and office banking weaken the banks' dominance of the payments system.

Cash management systems tend to be part of a package of services not exclusively to do with banking, or indeed financial services: the bankers' fear is that home banking, for example, could turn out to be what the entertainment industry gives away to win subscribers for cable TV.

The worry for central bankers concerns both monetary control and prudential supervision. Measuring and assessing bank—and non-bank—liquidity will become even harder. And, as with deregulation, the monetary impetus of technology on competition in banking is bound to be expansionary.

The problem is made still more acute by the ability of technology to slip over national boundaries. Interestingly, Nottingham Building Society's home banking operation already includes customers from Hong Kong.

Mr Fraser offers all the usual health warnings on timing. He also argues that the potential threat to the stability of the banks and to monetary control is so great that both the banks and the authorities will make sure that an extreme version of his hot money scenario does not come about; but—alas—offers no thoughts on how to do it.

Westland—make it European

From Mr J. Woodrow

Sir—Whatever the merits of the two offers for Westland it is possible to argue that this country is sufficiently or over-dependent upon the US already. The Trident project is a growing financial burden, and unpredictable in ultimate cost. When the US dollar falls, as it will do eventually, the proposed US connection for Westland may prove an added financial embarrassment.

The UK's primary interests are in the EEC and should be encouraged to grow closely allied to the European monetary system which will prove a more effective financial shield for employment prospects at Westland. John Woodrow, Summersdale, Hurnby, N Yorks.

Management buyouts

From Mr H. Parker

Sir—The report by Martin Dickson (December 18) on "the collapse of the management buyout bid for Molins" makes depressing reading. It reveals an attitude among institutional shareholders that I believe is out of date and out of step with the times.

There is no doubt of the need for major restructuring in some UK industries and within many UK industrial companies. One of the most positive ways

Letters to the Editor

to achieve such corporate restructuring is through management buyouts by which the buying managers are transformed from salaried employees into highly motivated owner/managers. There is general agreement that this country urgently needs a rekindling of the entrepreneurial spirit, and the resulting creation of new businesses and new jobs which will secure the future of the current American scene. The "crushing by disident institutional shareholders" of the attempted Molins buyout hardly seems in keeping with that spirit.

Apparently these disident institutional shareholders felt that the 10 per cent premium above the current share price offered by the management was insufficient "given the company's growth potential under the widely admired managing director, Mr Christopher Ross. Elsewhere in the article it is reported that "Mr Ross was visibly upset by the outcome." I do not know Mr Ross or any of his buyout team, but it is my guess that they must not only be upset but also profoundly demotivated. Given Molins' declining profit trend in recent years and the uncertain growth prospects for the cigarette

industry they serve, can it really be in the shareholders' long-term interest to demotivate in this way the very managers on whom the company's future growth and share value depend? This short-sighted attitude of the institutional shareholders is further reflected in the reported comment that they were concerned that "a successful Molins buyout team might float the company in a few years' time at a much higher share price and the existing shareholders would then have lost out." According to your article the successful refutation of the shareless party of Stone-Platt is cited by some fund managers as an outrageous example of just such a successful buyout which they do not want to see repeated. Yet this is precisely the kind of shake-out and restructuring of moribund industries and companies that this country so badly needs. Hugh Parker, 23 Albemarle St, W1.

Goods in the shops

From Mr A. Harris

Sir—Sir Jan Lewando

(December 19) speaks for the freedom, independence, and integrity of the consumer and shopkeeper. But is not the corporation to enjoy like freedoms?

There is no inherent contradiction, as Sir Jan Lewando knows from his personal experience and distinguished career, between managements as he puts it, imposing a "political decision" and the same managements producing excellent results. If the decision leads to damage to the company, its standing and the shareholders' returns, they have two options. They can either dismiss the management or get out. (Such options are incidentally not open to the majority of South Africans who face unique "injustices" merely because of the colour of their skins).

More sinister I believe is the implications of the intervention of the general secretary of the ITC in this matter. He is in a position to have sanctions applied to the non-complying firm. This could have far more damaging effects on the shareholders' interests.

The issue is not simply a matter of the multiple retailers merely getting on "with their job of trading commercially and unpolitically." The current large company chain is one of standing and community responsibility. For the major companies to take a position on South Africa that is not immediately commercial is in keeping with and appropriate to this new ethos. Ansel Harris, 23 Ferncroft Ave, NW3.

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Ravenscraig's future without the Gartcosh strip mill

From Dr J. Bray, MP

Sir—Most readers who have thought about it, like most people in Scotland, probably believe that British Steel Corporation's proposal to close Ravenscraig's cold strip mill at Gartcosh, if carried out, will be followed by the closure of Ravenscraig. The Government has undertaken to maintain Ravenscraig in operation for three years. But that is an empty electoral gesture if by closing Gartcosh, BSC has severely prejudiced the future viability of Ravenscraig.

BSC is undertaking no more than the minimum investment needed at Ravenscraig to maintain production for three years, while undertaking longer term investment at Port Talbot and Llanwern. Benefits from the acquisition of Alpha in capacity, both in quota and in market share, accrue to the strip products group. The realisation of those benefits would in no way be affected by the closure of Ravenscraig. In evidence to the Scottish Affairs select committee, the chief executive, Mr Scholey, put a question mark over the future of Ravenscraig's

other finishing mill, the Dalzell plate mill. Ravenscraig is therefore now being treated as the marginal integrated strip mill. The bottleneck in steel production is already the finishing mills. Closing Gartcosh would tighten this bottleneck to the point where, however high the level of demand, Ravenscraig could then be closed without reducing the finished steel that BSC could produce.

It appears that BSC forecasts of demand for Gartcosh and Ravenscraig products could be met not only without Gartcosh, but also without Ravenscraig. With Gartcosh closed, there would be only small margins of finishing mill capacity left in BSC.

Even with Gartcosh, the finishing mills are already the bottleneck in meeting increased demand, but most of Ravenscraig output could go to BSC finishing mills. With the closure of Gartcosh, that bottleneck would be tightened to the point where, whatever the level of demand, there would not be the finishing mill capacity to take more than a small part of the output of Ravenscraig.

While Ravenscraig continues

there are operational advantages in giving it a reasonable share of the load, just as there have been with Gartcosh. But in considering closure, BSC considers overall viability, in the sense of whether profits are expected to be higher with a plant than without it. That of course has been the basis of the BSC proposal to close Gartcosh. With the large fixed costs of an integrated steel plant, Ravenscraig could scarcely be viable without Gartcosh at any level of demand.

The closure of Gartcosh does therefore severely prejudice the future viability of Ravenscraig. BSC has avoided repeated requests to set the effect of the closure of Gartcosh upon the future viability of Ravenscraig, in the context of strip product group strategy as a whole, where at other times it says it belongs. And Ministers have refused to get an independent assessment.

If there is an economic case for retaining Ravenscraig, there is certainly a case for retaining Gartcosh. Is there an economic case for retaining either? BSC claims its forecasts are optimistic and regarded as such by the European Commission. Yet in its Forecasting methods,

BSC has no means of making other than judgmental adjustments of the effect of a lower sterling Deutsche Mark exchange rate on the competitiveness of British steel. The EC steel task force did not consider the effect of any change in the sterling Deutsche Mark exchange rate.

I admit that talking to major steel consumers in the motor and other industries, I find much the same defections as I find in BSC about Britain ever recovering more of its share of manufacturing within Europe. Much of that defection comes from the Government, and industry has strong herd instincts. BSC puts the cost of keeping Gartcosh going at £11m per year, and the replacement cost of Gartcosh at perhaps £500m. The replacement cost of Ravenscraig would be over £2m. Is not £11m a small insurance premium to pay to preserve such large assets for a few years yet against the eventuality that British industry might recover never mind the Conservative party in Scotland?

(Dr) Jeremy Bray, House of Commons, SW1

Terry Byland
on Wall Street

Brokers enjoy final flourish

IT HAS been a merry Christmas at Wall Street brokerage firms as the heavy trading in the stock market has applied the final flourish to their 1985 profit figures.

Estimates for the range of the recovery in earnings range widely, chiefly because most firms have produced their own crop of special factors.

But substantial recoveries will be reported, both by the retail houses such as Merrill Lynch and Paine Webber, which benefit strongly from the stock market's upsurge, and from the wholesale firms such as First Boston and Phibro-Salomon, whose nets will also reap the harvests from the credit markets.

Since the end of October, when the latest bull phase in stocks began, brokerage issues have outpaced industrial stocks without much difficulty. At mid-December, when the Standard & Poor's 500 was 8 per cent up over the six weeks, Paine Webber had jumped

BROKERS' P/E RATIOS	
First Boston	10
E. F. Hutton	12
Merrill Lynch	19
Paine Webber	20
Phibro-Salomon	22
S&P 500	13.5

by 30 per cent, Merrill Lynch by 23 per cent, Phibro by 17 per cent, First Boston by 12 per cent and even E.F. Hutton, haunted by its illegal overdraft problems, by 6.3 per cent.

The very success of the brokerage stocks has already raised questions as to whether they can continue at this pace into the new year.

The Wall Street firms will be lucky indeed if this year's crop of bullish factors is repeated in 1986. The surge in the stock market was accompanied by the two features most necessary for a healthy brokerage industry - persistently high levels of market trading and a succession of huge takeover situations.

Record mutual funds sales towards the end of the year signalled busy trading days for the retail brokers. Mutual funds still tend to deal with the full-line brokers, rather than with the discount brokers, who concentrate on the private investor.

The stock market takeover boom has been good news for both the retail brokerage and the wholesale and investment banking firms. Huge demand for targeted stocks by the arbitrage houses has meant commission business for the brokers. The takeover deals themselves have meant substantial fee incomes for the investment houses.

The record issuance of corporate debt, a reflection of the changing interest rates, has been a further boon to the Wall Street houses. And, to top up the investment banking, anticipation of changes in tax law has brought a surge in public finance business, another big fee earner.

Wall Street, however, is now turning cautious on prospects for its own earnings. The Fed's harsher view of takeover financing, the tailing off in municipal financing, together with the likelihood that much of the drama in both credit and stock markets is now over, indicates a closer climate for the brokers in 1986. Stock prices have already taken account of predictions that 1985 will bring earnings gains of around 22 per cent at E.F. Hutton, or 31 per cent at Phibro-Salomon. That puts the stocks on generous price/earnings ratios by comparison with the market, where the Standard & Poor's 500 is currently on a 13.5 ratio.

If the brokerage houses turn in further gains in earnings next year, the sector will remain comfortably priced against the market. But analysts of the sector are ratcheting down their previous estimates. Some of the more pessimistic observers fear that 1986 will bring flat earnings for the Wall Street names, which contrasts with the generally more bullish view taken of earnings prospects for the equity market as a whole.

If the new year brings signs that brokerage earnings are indeed flattening out, then the share prices will begin to look out of line. Flat earnings in 1986 would imply an average price/earnings ratio exceeding 14 for the shares, against expectations of 11 on the S & P 500. A 25 per cent premium on the market would soon look too high for a sector looking at a disappointing year.

Crystal balls are in even greater demand than usual on Wall Street this year. The outlook for profits, for interest rates and for share prices have all assumed an urgency far beyond the traditional new year star-gazing exercise.

Wall Street's own brokerage stocks might find themselves in the front line if there is any radical shift in the battlefront in the early months of 1986.

MANUFACTURERS ENJOY SECOND-BEST YEAR EVER

Jet airliner orders total \$22bn

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN LONDON

THE WORLD'S jet airliner manufacturers have enjoyed their second-best year ever, with firm orders placed during 1985 for 654 aircraft of all kinds, worth over \$22.7bn.

That compares with the 1984 total of 533 jet airliners firmly ordered, worth about \$10.5bn. The record year was 1979, when over 750 aircraft were ordered.

Thereafter, the annual inflow of orders declined rapidly, as recession began to bite into the world air transport industry, reaching a low point in 1983 when orders for only 232 jet airliners, worth about \$7.34bn, were placed.

The order books are now recovering for three main reasons. First, many aircraft ordered over 10 years ago are becoming increasingly expensive to maintain.

Second, those same jets are also much less fuel-efficient than today's improved aircraft, as well as increasingly environmentally unacceptable because of their noise and engine pollution. Economic and social pressures on airlines to replace them are growing and new and more stringent international noise rules are forcing many aircraft out of service.

Third, the recovery in air traffic after the recession has been much swifter than many airlines expected, encouraging them to consider fleet expansion earlier than originally planned.

During 1985, for example, the growth over 1984 in world airline passenger traffic is believed to have been between 7 and 10 per cent. For the years immediately ahead, it is expected to grow between 5 and 7 per cent annually, up to 1988.

COMMERCIAL JET AIRLINER ORDERS, 1985				
Manufacturer	Orders (1984 in brackets)	Value in \$m (approx)	Total ordered (all versions each model) excluding options*	
Airbus Industrie	A-300 21 (11)	4,500	272	
	A-310 29 (10)		177	
	A-320 30 (14)		90	
Boeing	737 382 (134)	6,900	1,535	
	747 34 (22)	3,570	676	
	757 25 (2)	1,050	162	
	767 21 (10)	2,130	189	
British Aerospace	146 12 (7)	182	52	
Fokker	F-28 21 (9)	230	240	
(Netherlands)	F-100 30 (8)	600	36	
McDonnell Douglas	MD-80 125 (107)	2,730	479	
	KC-10 12 (7)	660	378	
			60	
Totals	654	22,732	4,288	

* In each case, substantial options, letters of intent or conditional commitments exist which may yet be converted into firm contracts, involving several hundred aircraft.

As a result, the re-equipment tide now flowing is expected to continue through the rest of the 1980s and into the 1990s, for many airlines still have to make up their minds on new equipment.

Boeing, the world's biggest builder, believes that between now and 1995, the world's airlines will spend up to \$185bn on new jet airliners of all kinds, of which \$85bn will be spent to meet traffic growth and \$100bn to replace aging fleets.

Boeing believes that will mean adding 4,005 new aircraft to world fleets by the mid-1990s. Of those, about 2,727 will be in the short-to-medium-range market, with the other 1,278 in the medium-to-long-range market.

Airbus Industrie of Europe, Boeing's rival in the short-to-medium-range jet market, believes that be-

tween now and the end of the century, the world market for jets will amount to 9,125 aircraft, worth an estimated \$511bn.

Of those, some 4,162 will be short-range, single-aisle aircraft; 3,579 will be larger, twin-aisle short-to-medium-range aircraft; and the remaining 1,384 long-range airliners.

The Boeing/Airbus figures vary widely because of the different time-scales over which the two manufacturers are forecasting, but they both broadly agree that expansion over the remaining years of this century will be substantial.

During the past year, although Airbus has achieved some dramatic sales victories over Boeing in the short-to-medium-range market, especially with the A-320 for delivery in 1986, the figures show that Boeing, and to a lesser extent McDon-

nell Douglas, both still dominate the marketplace.

Boeing itself has had its fourth best year in its history, with total orders for 382 jets of all kinds, worth more than \$13.5bn. It sold more in 1978 (481 aircraft), 1985 (412) and 1986 (364). The two latter years, 1985 and 1986, were the peak years for sales of both the 707 four-engine long-range jet and the smaller 727 tri-jet. Both are now out of commercial production (although a few 707s are still being built for military roles).

Boeing's current best-seller is the 737 twin-engine short-to-medium-range jet. Out of Boeing's past year's order book of 382 jets of all kinds most (282) were 737s, and of those most in turn (over 250) were the advanced 737-300 series.

Total sales of the 737 to date stand at 1,535 aircraft, still well below the record of 1,831 sales set by the 727, but Boeing believes the 737 will become the world's best-selling jet before the end of this decade.

Airbus has also done well over the past year with the A-320, despite competition from the 737-300. In addition to the current total of 90 firm orders there are many options that will more than double the total when converted into contracts.

For all current types of jet airliners, the firm purchases are accompanied by options or letters of intent for further aircraft. The effect of those will only be felt in the years ahead, as they are converted into firm contracts, but they are sufficiently substantial in number to ensure that the world's jet builders will be busy for many years to come.

China warms to refrigerators

BY NICHOLAS COLCHESTER, RECENTLY IN CANTON

THE REFRIGERATOR is often cited as a yardstick of economic development. In Japan there are 117 refrigerators for every 100 households, while in the UK 98 per cent of homes have one or more fridges.

The 1bn people of China have only 2.6 refrigerators for every 100 homes and that reflects both China's backwardness and vast potential of the market.

It is demand for exactly that type of consumer product that is rising rapidly in China as a result of the open-door economic policy introduced in 1979. Chinese refrigerator sales are running at roughly 1m units a year, according to Zhou Fang Lin, the deputy managing director of the Wanbao Electrical Appliance Industrial Corporation in Canton.

He predicts that the number will be up to 1.5m a year in 1990. Those figures compare with annual sales in the UK, for example, currently running at some 1.5m units per year.

The Wanbao company accounts for about a quarter of China's domestic refrigerator production. The

company's development and the open way in which the management is prepared to talk about it provides a small example of China's industrial response to the unleashed appetite for consumer products of its immense population.

The company is fully owned by the central government, which, one year ago, transformed an enterprise of the Guangzhou municipal government, the Guangzhou Refrigerator Factory, with a substantial injection of new capital and foreign refrigerator-making technology it purchased from the Hitachi Company in Japan and the ACMA company of Singapore.

In 1980 the original factory produced its first refrigerator entirely by hand, and the 600 employees on the payroll at the end of that year could produce only 400 refrigerators for their efforts. Today, the company has modern, imported production lines, fixed assets of 80m yuan (\$25m) and 4,000 workers turning out 200,000 refrigerators a year, from eight different factories.

The company's brochures feature a surprising range of products for

such a young enterprise - four models of domestic refrigerator, five different refrigerated display cases for shops, and three different types of air conditioners.

But the management admits that Peking has called a halt to the purchase of new assembly lines and product technologies abroad as the country's foreign exchange shortage takes hold. The drive is now on to make Wanbao a net contributor to China's balance of payments.

The key aim is to bring down the proportion of the raw materials that must be imported, currently standing at no less than 80 per cent of the raw-material value of each fridge. In particular, the door sealing strips of special rubber have to be imported completely, as do the temperature controls and the compressors, which are bought either from Japan or Italy. Zhou confidently expects to be manufacturing a 100 per cent Chinese product by 1987.

Also, because of Canton's coastal location, Wanbao is being particularly encouraged by the Peking Government to export, and the company is already discussing sales to

Pakistan. It has exhibited its modern-looking wares in the Soviet Union and Poland and hopes to do so soon in West Germany.

Wanbao will make profits this year of some 25m yuan, 70 per cent of which goes to the Government, the rest being spent either on staff bonus schemes or on further investments. Such profitability is doubtless helped by the tariffs that protect Chinese producers from the overseas competition.

In the department stores of Canton a Wanbao refrigerator sells for between 1,000 and 1,200 yuan, or \$312-\$375, alongside equivalent Japanese models selling for 1,500 to 1,600 yuan.

At those prices the Canton worker has to dig deep into his pocket if he wishes to preserve the astounding range of animal flesh - from terrapin to badger - available in the city's teeming markets. The Wanbao worker, on a 48-hour week, earns an average of 130 yuan a month, \$41, a wage that may produce a sinking feeling in the management of refrigerator companies in the West.

SA students plan to end schools boycott

Continued from Page 1

within three months, the students should again boycott classes.

The conference was preceded by wide ranging separate discussions between the parents' group and the three government departments - education, defence and law and order - most closely linked with the country's black education crisis and, on Christmas Day in Harare, Zimbabwe with representatives of the ANC.

Mr. Vusi Khanyile, a SPOC member, said yesterday that the ANC had agreed to support and abide by the decisions of the week-end conference. Dr. Nkomo Motlana, chairman of the Soweto Civic Association, said that the Government had agreed to recognise student representative councils and would reschedule examinations for children prevented by the boycott from sitting for exams at the right time.

UK companies pay the price of romance in the workplace

BY DAVID THOMAS IN LONDON

A NEW REASON for the poor performance of some British workers has been discovered - too many affairs at work.

When romance strikes in the workplace, workers become less effective because of daydreaming and lack of concentration. Productivity may fall away as the star-struck couple spend office time chatting to each other.

The company image may suffer if employees make passes at each other in front of clients or customers, and pillow talk may lead to the disclosure of confidential decisions or information about other employees. Such dangers are disclosed in a survey by Mr Ron Harrison and Mr Roger Lee of Strathclyde Business School, reported in Personnel Management magazine.

The authors asked 78 managers on courses at Strathclyde how they

viewed other people's affairs at work.

Although most respondents were at an early stage a 100 per cent they had observed a total of 438 affairs at work - about six each.

The managers suggested a number of reasons why workplace affairs start, ranging from easy access and shared interests to the "aphrodisiac effect of success."

Sadly, perhaps, only three of the 76 respondents mentioned "love" as a factor behind workplace romances. According to the survey, most workplace relationships last a matter of months, although there is a wide range through brief flings to marriage.

The survey finds that few employers have formal policies or guidelines for handling workplace romances among their employees.

The situation is different in the US, where lawsuits by one or both lovers alleging discrimination have forced employers to take a closer interest.

However, that imposes costs. "Excessive vigilance can prevent the emergence of normal relationships," the authors write.

Despite their generally unfavourable view of the impact of affairs at work, almost two thirds of the managers felt they should be tolerated.

The authors conclude: "A full-blown affair with a work colleague, once considered highly deviant behaviour, is now more generally acceptable."

That is just as well because, according to the report, "sociologists confidently predict that the number of workplace romances is bound to increase."

World Weather

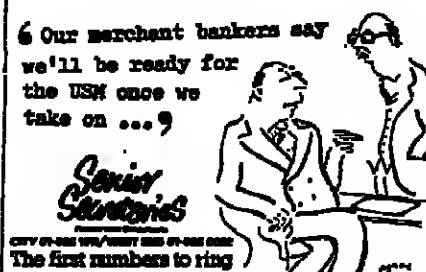
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Slovakia	10	50	Slovenia	10	50	Slovenia	10	50	Slovenia	10	50
Slovenia	10	50	Slovenia	10	50	Slovenia	10	50	Slovenia	10	50
Slovakia	10	50	Slovenia	10	50	Slovenia	10	50	Slovenia	10	50
Slovenia	10	50	Slovenia	10	50	Slovenia	10	50	Slovenia	10	50
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Slovakia	10										

DOUGLAS
CAPABILITY IN
CONSTRUCTION

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday December 30 1985



INTERNATIONAL BONDS

Peak volume and innovation

THE INTERNATIONAL bond market has exceeded all but the wildest expectations in 1985, writes Maggie Urry in London. New issue volume and secondary market trading have been at peak levels.

It has also been a year of change, however, and many bankers doubt whether the market will ever be the same again. The competition among banks to do more business and the excessive number of houses in the field have had a severe effect on the market.

This month a deal appeared that could point to a new way of doing business in the Eurobond market. Shearson Lehman Brothers International launched a \$200m issue for the World Bank, acting as sole manager.

In recent years the accepted method of arranging new bond issues has been for the lead manager to buy the deal and then syndicate it, bringing in co-managers whose job is to place paper with investors.

But the competition for borrowers' business has persuaded houses to offer issuers deals at very attractive terms in order to win the bidding. As a result, co-managers are finding it harder to make money because tightly priced new issues often trade only just within their commissions.

That prompts them to dump the bonds with the bond brokers, virtually forcing the lead managers to buy them back to support the price. Book-runners often end up placing well over half an issue with investors themselves.

Co-managers can then find that any profits they do make are taken away by the lead manager charging "stabilisation" costs to other members of the syndicate. Wise syndicate managers have been particularly selective about the deals they have accepted this year; one had issue can wipe out the profits from many good ones.

Some lead managers have taught their syndicate members a lesson by making them buy back their dumped bonds at a higher price. Shearson showed that a deal can be far better controlled, if no other

banks are in it. The lead manager runs the risk that the market will turn sour and leave it with the whole of the issue.

Traders are also concerned that there will not be an adequate secondary market in the paper. However, small co-management groups or even sole managers may be much more common in 1986.

Although the issuing houses may have made little money in 1985, it has been a good year for borrowers. In 1985, as in previous years, the bull market in the fixed-rate dollar sector allowed new issues to be launched on tight terms and still be bailed out by the market eventually.

One category of borrower which may not have it so good in 1986 is the US corporate. The abolition of withholding tax in 1984 first led to demands for higher relative yields from their bonds. The growing concern about the strength of these companies and lately the problems that Texaco has faced in the courts have been the final straw and in the coming year corporates may find it much more expensive to raise money in the Eurobond market.

The floating-rate note market has also changed as a result of the increasing competition among issuing houses. One banker said 1985 "was the year we stopped making money in floaters too". Investors' huge appetite for floater paper has encouraged syndicate managers to bid for deals on finer and finer terms, making older issues look expensive. Borrowers have taken advantage of the trend by redeeming old issues and launching new ones. Perhaps \$13bn worth of floater issues have been called this year compared with well under \$1bn in 1984. At the same time new-issue volume has risen sharply.

Deals have even come with coupons set below the London interbank bid rate (Libid) and some bankers now expect the traditional reference rate Libor to vanish in 1986. Fees have been pared to a minimum and issue prices set above par.

Fancier coupon-fixing formulae have been introduced. The year has seen a rash of mismatches that take

advantage of a rising yield curve. There was also the introduction of minimax issues - where a minimum and maximum level is set for the coupon. Capped floaters, where a maximum coupon is set, were invented too. These have a higher than usual interest rate set, something investors craved. The borrower ends up with cheap funds as it sells the cap.

Another significant move has been the increased use of bonds backed by mortgages, which therefore have a top grade credit rating. This looks set to be a growth area in 1986.

British banks have made good use of the floater market in 1985 by launching perpetual issues which rank under the Bank of England's rules for primary capital.

The banks' desire to win business has caused increased ingenuity among syndicate managers and swap experts to create even cheaper borrowing costs for issuers through new types of structures.

Investors have been offered bonds with warrants, partly paid bonds, even partly paid zero-coupon bonds. Bonds have come with a currency play, or an interest-rate play, all intended to add that little bit of value to give borrowers better terms.

There have been periods when investors have set the pace. In February and again in the summer the dollar sector of the market suffered as buyers went on strike, overwhelmed by the sheer volume of new deals and worried by the downward turn in the dollar and uncertainties over US interest rates, economic growth and the budget deficit.

Other currency sectors have suffered similar investor strikes. The big banks in the D-Mark market called a three-week halt to new issues in February when market conditions deteriorated. The Australian and New Zealand dollar sectors, where new issues came thick and fast in the summer, were badly hit by investor apathy later in the year, forcing yields sharply higher and causing holders heavy losses. The downturn in the dollar after

its long period of strength showed non-dollar based investors that they could no longer enjoy the double pleasure of a rising exchange rate and falling interest rates.

They have turned to other currencies. As well as the established sectors such as D-Marks, European currency units (Ecu), Swiss francs and sterling, newer ones joined the list. The Scandinavians, the Antipodeans and the other Europeans came in for more attention. The Euro-French franc bond market reopened in April. The Eurolira market started in October. The Euroyen market opened to new types of issues. Borrowers have followed them.

Many of the currency sectors of the market have responded to liberalisation measures imposed or conceded by governments and central banks. The opening of the D-Mark market in May to new instruments and new banks was one of the significant events of 1985.

The introduction of floating-rate notes and zero-coupon bonds, and issues lead by foreign banks, has not only revolutionised business in Germany but has pointed the way ahead to many other countries.

One of the most significant trends of 1985, which looks set to continue in 1986, has been the development of the international equity market. Bonds convertible into shares or with equity warrants have become more common and so has the use of Eurobond distribution techniques to syndicate international placings of shares.

As stock markets around the world have boomed companies have been able to issue shares to raise new money, usually a cheaper method than borrowing through the bond market. If these favourable conditions still prevail in the new year more companies will be tempted into the market.

Regulation will be a subject that crops up again in 1986 as the Financial Services Bill makes its way through Britain's Parliament. Great strides have been taken towards setting up a self-regulatory framework for the Eurobond market and further work must be done in 1986.

EURONOTES AND CREDITS

Securitisation makes its mark

IF ONE THING stands out about 1985 in the Eurocredit and Euronote market, it is that the shift towards securitisation of lending continued, writes Peter Montagnon in London.

There seems to be little chance of getting away from the fact that the days of large-scale, straightforward syndicated lending are gone.

More than that, the year saw a rapid process of evolution within the Euronote market as the arrangement of facilities increasingly gave way to the launch by top-rated borrowers of pure Euro-commercial paper programmes which did not require any formal support in the form of standby back-up credit.

There are good reasons why this trend should continue into 1986. First, the Euronote market has acquired some depth as an increasing amount of paper has actually been issued. That has given borrowers the confidence to cut their costs further by doing away with bank back-up credit and saving on the associated commitment fee.

Second, there has been a growing tendency for rates in the Euronote market and the US commercial paper market to converge. Often this has opened up opportunities for borrowers to raise funds more cheaply in Europe than in the US, particularly at the longer end of the commercial paper maturity spectrum.

That being so, there is clearly scope for more paper issues by US corporates seeking to diversify their funding outside Wall Street. US borrowers are already by far and away the largest national group of customers in the Euronote and Euro-commercial paper market.

Third, there is evidence that some borrowers at least have become disenchanted with the tender panel of distributing notes that normally forms part of a full facility.

This is not a universal experience. Mr Peter Engstrom, director of Sweden's National Debt Office, says, for example, that he is happy with results from the tender panel auctions of notes under its \$4bn facility.

For smaller and less frequent borrowers, however, the appointed

ment of a sole dealer or a small group of dealers is now viewed as more efficient.

That has already seen some borrowers cancel existing note issuance facilities and replace them with pure commercial paper programmes. Nestlé, the Swiss food conglomerate, did just this in November when it appointed Swiss Bank Corporation as sole dealer in an unlimited programme of Euro-commercial paper and shortly afterwards cancelled a \$1bn facility arranged earlier.

As the new year begins there seems to be no sign of a let-up in the flow of such programmes, even though some bankers increasingly wonder how easy it would be to place Euro-commercial paper if short-term rates began to move steeply up.

One factor behind the market's success in 1985 has been that in a declining rate environment with a normal yield curve, dealers have been able to place paper with banks looking for speculative profits as rates dropped.

For the time being, however, there is no evidence of this happening and the assumption of most market participants is that the volume of Euro-commercial paper issues will continue to grow in 1986. That may be good news for the limited number of investment banks geared up to deal in such issues, but it spells further disappointments for those bankers who are still looking for a revival of old-fashioned syndicated lending.

One problem about the new style market is that statistics have begun to give conflicting signals which makes them hard to interpret. Figures produced by the banking magazine Euromoney do, however, give an indication of the speed with which the market has developed.

They show that the volume of Euronote facilities and Euro-commercial paper programmes in the first 11 months of 1985 was \$41.56bn compared with just \$17bn in the whole of 1984.

Talk to any banker in the syndicated loan market and he will also

tell you that business there has become flat whatever the figures say. The truth is that those borrowers which were once eager to raise money in the syndicated loan market are now turning their attention to floating-rate note issues in the bond markets, which they regard as cheaper.

When this trend started it was confined to the absolute top-rated borrowers such as Sweden, but it has spread down the credit risk ladder. Portugal, for example, considered itself too good a risk to waste time on syndicated loans. Algeria, which still raises some credits, launched a \$500m jumbo floating-rate note in May.

Other lesser-rated credits have simply dropped away altogether because they are being forced to reschedule their debts. Some bankers argue that this process has led to the decline in the syndicated loan market being overstated and certainly it may well be one reason why the varied statistics for the total volume of international bank credit business now disagree widely on total amounts. Some include reschedulings in the total; others do not.

Had the reschedulings not become necessary, debtors like Mexico, Brazil and Yugoslavia would have refinanced their debts normally in the syndicated loan market as they fell due. Rescheduling simply removes the voluntary aspect of this refinancing, but the end result is still a bank credit agreement.

Those who want to defend the relative position of bank lending vis-à-vis securities business can therefore argue with some logic that a high volume is still being done when the multi-billio rescheduling agreements of 1985 are taken into account.

So long as interest payments on rescheduled debt continue to flow, the high margins still generate earnings that can offset loss of income elsewhere where margins have now dropped.

The flaw in this argument is that rescheduling is hardly the stuff of

which a flourishing and competitive market in international credits is made. Although some bankers look forward to the day on which Latin American borrowers, once the mainstay of the Eurocredit market, return in force to raise money on a voluntary basis, the chances of this happening on a large scale in the short run look slim because the overhang of existing debt there is simply too large.

Here and there, however, isolated examples of such voluntary lending could still be expected to appear in 1986. Ecuador, which recently signed a \$5.6bn rescheduling agreement with its commercial banks, is now regarded as one of the region's stronger credits. Uruguay has been working on a \$45m co-financing deal with the World Bank which has brought in lenders that had no previous exposure to the country.

That left Eastern European borrowers among the most active in the syndicated loan market last year. According to Morgan Guaranty, the US bank, those countries nearly doubled their borrowing in the syndicated loan market in the first three quarters of 1985, taking a total of \$4.08bn compared with \$2.5bn in the same period of 1984.

Expectations are that several East European countries will continue to be active borrowers in 1986 as they raise funds to revitalise their economies. In that case they are likely to continue tapping the Eurocredit market.

Although Hungary has done one Euronote facility, most Comecon borrowers mistrust this market as they fear it leaves them vulnerable to an inability to sell their notes in the event of a sudden change in the political climate.

The bond market is not viewed as an option because most investors became reluctant to buy Comecon bonds in the wake of the debt crisis that hit Poland in 1981.

As one syndicated loan banker put it: "Comecon rode to the rescue of the syndicated loan market in 1985." It looks as though its help will be needed in 1986 as well.

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New Issue

19th December, 1985



Philip Morris Companies Inc.

U.S. \$300,000,000
9½ per cent. Notes due 1989
U.S. \$200,000,000
10 per cent. Notes due 1995

9½ per cent. Notes, Issue Price: 100½ per cent.

10 per cent. Notes, Issue Price: 99½ per cent.

Union Bank of Switzerland (Securities) Limited
Banque Paribas Capital Markets Limited
Dresdner Bank Aktiengesellschaft
Swiss Bank Corporation International Limited
Credit Suisse First Boston Limited
Nomura International Limited

Algemene Bank Nederland N.V.
Banque Nationale de Paris
Citicorp Investment Bank Limited
Daiwa Europe Limited
EBC Amro Bank Limited
Lloyds Merchant Bank Limited
Orion Royal Bank Limited
BankAmerica Capital Markets Group
Barclays Merchant Bank Limited
Commerzbank Aktiengesellschaft
Deutsche Bank Capital Markets Limited
Generale Bank
Merrill Lynch Capital Markets
Salomon Brothers International Limited
Société Générale

Julius Baer International Limited
Banca della Svizzera Italiana
Handelsbank N.W. (Overseas) Limited
Banca del Gottardo
Bank Leu International Ltd
Swiss Volksbank

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New Issue

18th December, 1985

GENERAL ELECTRIC CREDIT CORPORATION

(Incorporated in the State of New York, U.S.A.)
The foregoing Corporation is an affiliate of General Electric Company, U.S.A.

U.S. \$250,000,000
9½% Series A Notes Due 1992
and
250,000 Warrants to Purchase
U.S. \$250,000,000
9½% Series B Notes Due 1992

Issue Price of 9½% Series A Notes Due 1992: 100%.

Issue Price of Warrants: U.S. \$15.50 per Warrant

Union Bank of Switzerland (Securities) Limited
Barclays Merchant Bank Limited
Algemene Bank Nederland N.V.
Crédit Commercial de France
Creditanstalt-Bankverein
Dresdner Bank Aktiengesellschaft
Gulf International Bank B.S.C. Capital Markets Group
Kuwait Investment Company (S.A.K.)
LTCB International Limited
Mitsui Finance International Ltd.
The Nikko Securities Co., (Europe) Ltd.
Nomura International Limited
Deutsche Bank Capital Markets Limited
IBJ International Limited
BankAmerica Capital Markets Group
Crédit Lyonnais
Daiwa Europe Limited
Generale Bank
Kuwait International Investment Co. s.a.k
Lloyds Merchant Bank Limited
Mitsubishi Trust and Banking Corporation (Europe) SA
Morgan Stanley International
Nippon Credit International (HK) Ltd.
Yamaichi International (Europe) Limited

Julius Baer International Limited
Bank Leu International Ltd
Banque Internationale à Luxembourg
Genossenschaftliche Zentralbank AG-Vienna
Banca del Gottardo
Bank J. Vontobel & Co. AG
Bayerische Landesbank Girozentrale
Norddeutsche Landesbank Girozentrale
Swiss Volksbank

Merrill Lynch proudly presents the Japanese markets.

Merrill Lynch is pleased to announce its formal acceptance as a member of the Tokyo Stock Exchange.

Our seat will give Merrill Lynch clients throughout the U.S. and Europe access to Japanese stocks and a more efficient means of participating in the growth of this dynamic economy. It also strengthens our position as a major global force in the financial services industry.

As we begin executing and clearing our own trades on the Tokyo Exchange, in early February, we will have taken a major step toward opening a truly global market to each of our clients.



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MILAN

Financial Times Monday December 30 1986

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AMERICANS—Cont.

Dividends Paid	Stock	Price & Lst	Last mo	Gross	Cw	Ytd
Mr Jc Sr De	Amcor Chemicals 55	40 1/2	31 1/2	\$1.90		2.1
Mr Jc Sr De	Amcor Chemicals 55	36 1/2	31 1/2	\$1.30		2.1
Mr Jc Sr De	Amcor Medical Inc S1	13 1/2	10 1/2	72 1/2		6.5
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	8 1/2	53 1/2		6.5
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	7 1/2	56 1/2		6.2
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	6 1/2			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	5 1/2			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	4 1/2			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	3 1/2			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	2 1/2			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	1 1/2			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	1/2			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/2			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/4			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/8			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/16			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/32			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/64			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/128			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/256			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/512			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/1024			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/2048			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/4096			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/8192			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/16384			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/32768			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/65536			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/131072			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/262144			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/524288			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/1048576			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/2097152			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/4194304			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/8388608			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/16777216			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/33554432			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/67108864			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/134217728			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/268435456			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/536870912			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/1073741824			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/2147483648			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/4294967296			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/8589934592			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/17179869184			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/34359738368			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/68719476736			
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Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/274877906944			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/549755813888			
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Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/2199023255552			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/4398046511104			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/8796093022208			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/17592186044416			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/35184372088832			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/70368744177664			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/140737488355328			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2	0 1/281474976710656			
Mr Jc Sr De	Amcor Medical Inc S1	12 1/2				

LONDON SHARE SERVICE

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INDUSTRIALS—Continued		Stock	Price	1st	2nd	3rd	4th	5th	6th	LEISURE—Continued		Stock	Price	1st	2nd	3rd	4th	5th	6th
May	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Oct.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Dec.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jan.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Feb.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Mar.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Apr.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
May	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jun.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jul.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Aug.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Sept.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Oct.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Nov.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Dec.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jan.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Feb.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Mar.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Apr.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
May	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jun.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jul.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Aug.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Sept.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Oct.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Nov.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Dec.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jan.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Feb.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Mar.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Apr.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
May	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jun.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jul.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Aug.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Sept.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Oct.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Nov.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Dec.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jan.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Feb.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Mar.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Apr.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
May	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jun.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jul.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Aug.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Sept.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Oct.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Nov.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Dec.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jan.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Feb.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Mar.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Apr.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
May	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jun.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jul.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Aug.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Sept.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Oct.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Nov.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Dec.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Jan.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Feb.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Mar.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
Apr.	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100	100	100	100	100	100	100
May	Smith Barney Pk. 200	122	122	122	122	122	122	122	122	Mr. Wm. W. W.	100	100	100						

[illegible][illegible]

	Dividends Paid	Stock	Price	Last	Net	Chg	Yr
2		Feb. Met. Ind. Merck	50	50	75.1	2.1	4.91
3		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
4		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
5		May Do. Do. Do.	50	50	75.1	2.1	4.91
6		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
7		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
8		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
9		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
10		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
11		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
12		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
13		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
14		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
15		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
16		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
17		May Do. Do. Do.	50	50	75.1	2.1	4.91
18		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
19		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
20		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
21		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
22		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
23		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
24		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
25		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
26		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
27		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
28		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
29		May Do. Do. Do.	50	50	75.1	2.1	4.91
30		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
31		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
32		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
33		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
34		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
35		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
36		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
37		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
38		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
39		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
40		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
41		May Do. Do. Do.	50	50	75.1	2.1	4.91
42		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
43		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
44		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
45		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
46		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
47		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
48		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
49		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
50		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
51		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
52		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
53		May Do. Do. Do.	50	50	75.1	2.1	4.91
54		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
55		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
56		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
57		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
58		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
59		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
60		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
61		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
62		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
63		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
64		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
65		May Do. Do. Do.	50	50	75.1	2.1	4.91
66		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
67		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
68		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
69		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
70		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
71		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
72		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
73		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
74		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
75		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
76		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
77		May Do. Do. Do.	50	50	75.1	2.1	4.91
78		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
79		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
80		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
81		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
82		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
83		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
84		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
85		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
86		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
87		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
88		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
89		May Do. Do. Do.	50	50	75.1	2.1	4.91
90		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
91		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
92		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
93		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
94		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
95		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
96		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
97		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
98		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
99		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
100		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91

OIL AND GAS							
	Dividends Paid	Stock	Price	Last	Net	Chg	Yr
1		Feb. Met. Ind. Merck	50	50	75.1	2.1	4.91
2		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
3		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
4		May Do. Do. Do.	50	50	75.1	2.1	4.91
5		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
6		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
7		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
8		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
9		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
10		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
11		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
12		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
13		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
14		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
15		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
16		May Do. Do. Do.	50	50	75.1	2.1	4.91
17		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
18		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
19		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
20		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
21		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
22		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
23		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
24		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
25		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
26		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
27		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
28		May Do. Do. Do.	50	50	75.1	2.1	4.91
29		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
30		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
31		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
32		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
33		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
34		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
35		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
36		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
37		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
38		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
39		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
40		May Do. Do. Do.	50	50	75.1	2.1	4.91
41		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
42		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
43		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
44		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
45		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
46		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
47		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
48		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
49		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
50		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
51		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
52		May Do. Do. Do.	50	50	75.1	2.1	4.91
53		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
54		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
55		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
56		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
57		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
58		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
59		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
60		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
61		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
62		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
63		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
64		May Do. Do. Do.	50	50	75.1	2.1	4.91
65		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
66		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
67		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
68		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
69		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
70		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
71		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
72		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
73		Feb. Do. Do. Do.	50	50	75.1	2.1	4.91
74		Mar. Do. Do. Do.	50	50	75.1	2.1	4.91
75		Apr. Do. Do. Do.	50	50	75.1	2.1	4.91
76		May Do. Do. Do.	50	50	75.1	2.1	4.91
77		Jun. Do. Do. Do.	50	50	75.1	2.1	4.91
78		Jul. Do. Do. Do.	50	50	75.1	2.1	4.91
79		Aug. Do. Do. Do.	50	50	75.1	2.1	4.91
80		Sep. Do. Do. Do.	50	50	75.1	2.1	4.91
81		Oct. Do. Do. Do.	50	50	75.1	2.1	4.91
82		Nov. Do. Do. Do.	50	50	75.1	2.1	4.91
83		Dec. Do. Do. Do.	50	50	75.1	2.1	4.91
84		Jan. Do. Do. Do.	50	50	75.1	2.1	4.91
85		Feb. Do. Do. Do					

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Unless otherwise indicated, prices and net dividends are in pence and denominations are 25p. Estimated price/earnings ratios and covers are based on latest annual reports and accounts and, where possible, are updated by half-

yearly figures. PFES are calculated on "net" distribution basis, earnings per share being computed on profit after taxation and unrelieved ACT where applicable; bracketed figures indicate 10 per cent or more difference if calculated on "half" distribution. Figures are based on "maximum" distribution; this comprises gross dividend costs to profit after taxation, excluding exceptional preferentialities but including estimated amount of offsettable ACT. Yields are based on middle prices, are gross, adjusted to ACT of 30 per cent and allow for value of deferred distribution and rights.

• "Tan Stock"

- * Highs and Lows marked that have been acquired to show up upon release for cash.
- † Interest rate increased or resumed.
- ‡ Interest rate reduced, postponed or deferred.
- § Tax-free to non-residents on application.
- ** Figures or report awaited.
- ◆ Not officially UK listed; dealings permitted under Rule 535(4)(6).
- US&I; not listed by Stock Exchange and company not subjected to stress degree of regulation as listed securities.
- Dept. in order. Rule 535(3).

- 2 Price at time of suspension.
- 3 Indicated dividend after pending strip and/or rights issue: cover relates to
- 4 previous dividend or forecast.
- 5 Merger bid or recapitalization in progress.
- 6 Not comparable.
- 7 Same interim: reduced final and/or reduced earnings indicated.
- 8 Forecast dividend; cover on earnings updated by latest interim statement.
- 9 Cover allows for conversion of shares not now raising for dividends or
- 0 raising only for restricted dividend.

* Cover does not allow for shares which may also exist for dividend or a future date. No R/E ratio usually provided.

q Earnings based on preliminary figures. x Dividend and yield include a special payment. t Indicated dividend: cover relates to previous dividend. P/E ratio based on latest annual earnings. a Forecast dividend: cover based on previous year's earnings. y Subject to fiscal tax. z Dividend cover in excess of 100 times. y Dividend and yield based on merger terms. v Dividend and yield include a special payment. Cover does not apply to special payment. d Net dividend and yield. If Preference dividends payable or deferred. C Canadian. C Minimum tender price. F Dividend and yield based on prospectus or other official documents. b 1994-95. z Assumed dividend and yield after pending scrip

and/or rights issue; D Dividend and yield based on prospectus or other official estimates for 1984; E Figures based on prospectus or official estimates for 1984; H Dividend and yield based on prospectus or other official estimates for 1985-86; I Dividend and yield based on prospectus or other official estimates for 1985-86; P Figures based on prospectus or other official estimates for 1985; Q Gross; Y Figures assumed; Z Dividend total to date.

Abbreviations: of ex dividend; ix ex scrip issue; ix ex rights; ix ex all; ix ex capital distribution.

REGIONAL & IRISH STOCKS

The following is a selection of Regional and Irish stocks, the latter being quoted in Irish currency.

Albany Inv 20s	182	Fin. 1 1/2% 97/102	£185
Craig & Rose £1	880	Assents	230
Fidelity Pkg. 5s	44	CPI Mktg.	46
			132

2	Holt Clay 250	700	Carlini Bros.	130
3	Holt Sta. 51	67	Dublin Gas	70
4			Hall (R. & H.)	52
5			Heaton Hldgs.	25
6			Irish Ropes	400
7			Manure	235

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(International Edition Page 12)

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £800 per annum for each security.

MANAGEMENT

Venture research

How BP makes use of 'credible heretics'

BY PETER MARSH

DON BRABEN spends much of his time scouring the world for "credible heretics." These are scientists who, he explains, are a "cross between the nutcase and the conventional research and development worker."

Braben is head of BP's venture research unit, a group set up five years ago to develop technical concepts that may turn into applications for the oil and chemicals giant in the 1990s. The technique he uses is to inject relatively small sums of cash, normally about £200,000 over three years, into university programmes that appear to fit into BP's ideas on long-term research.

With a small team of half a dozen people and with a budget of £1.5m a year, Braben currently supports 22 research projects at academic institutions mainly in the UK but also in Ireland, Belgium, France, the US and Canada.

Braben, a cheerful extrovert who previously worked on Science and Engineering Research Council, the Bank of England and the Cabinet Office, is adamant that the studies he is financing should go beyond solving immediate technical problems.

"We are not interested in development or incremental research," he says. "It has become a sine qua non for research to imagine a product and then to do the work to make it possible."

"We are backing people who are genuine explorers rather than manufacturers of widgets. They may not know where they are going but they know they are going somewhere."

Two criteria are important in selecting projects to finance, says Braben. "You must be able to imagine the research could have substantial industrial applications. Secondly, the researcher must have identified a large though manageable problem where a lack of understanding is a serious obstacle to progress. By pursuing this line of study, we can unlock a log jam."

The people behind the research groups are crucial. "They

must be gifted, highly motivated and have ideas that do not necessarily fit into the conventional wisdom. They must have coherence and they must have logic, and they must not be obsessed with just one idea."

Not surprisingly, given the outstanding characteristics Braben is looking for, he has some difficulty finding good people to back. The venture unit starts new projects at the rate of four a year, which is fewer than 1 per cent of the proposals Braben receives.

One problem is to convince the researchers themselves to be ambitious enough. Braben feels that many academics, especially in Britain, have become "worn down" by the

'They must be gifted, highly motivated and have ideas that do not necessarily fit into the conventional wisdom'

constant exhortations to involve themselves in short-term studies of relevance to industry and by the public spending cuts that have shaved away at areas of fundamental research.

"When people send us their proposals, we have to get them out of the habit of writing what they think will please us. They must write what they want to do. Researchers are being encouraged to parcel up their ideas to meet whatever seems plausible. We want people with the ideas to start the hand-wagons of the future."

Of those scientists whose thoughts and personalities fit in with Braben's criteria—and he says he has no shortage of money to fund truly outstanding proposals—it is probably understating the case to say they have unorthodox interests.

Some of the projects supported by BP's venture unit feature work that appears, on the face of it, downright eccentric.

A group of biologists and control engineers at Sheffield University is investigating how plants behave under stress. A cell biologist and an electrical engineer at Glasgow University are trying to discover how the building blocks of the human body communicate.

Other workers are examining how porous materials deform, why wood decomposes, the production of artificial enzymes and the crystallisation of volcanic magma. The titles of other subjects under study give the impression that the research is slightly mystical—as in "The taming of complex discrete systems."

Braben insists that these seemingly obscure ideas are relevant to a giant multinational such as BP.

Since BP set up the venture unit, several of the £38bn turnover company's dozen or so operating divisions have expressed interest in the techniques developed by the university teams. The divisions encompass the full range of BP's activities, including oil exploration, minerals, nutrition, shipping, computers, detergents and solar power.

One idea appealed to the BP engineers who operate offshore oil platforms. It concerned a theory that appears to be unrelated—research at London's Imperial College to analyse the porous tissue in the walls of human arteries.

BP's research scientists think, however, that with insights into how these biological walls are constructed, they could design new kinds of plastic filters to clean up oil from subsea wells.

BP has taken out 12 patents on developments from the university activities, in areas such as materials, optics, biotechnology and medical applications of enzymes. Half these developments have progressed to the commercial stage, says Braben, though he is reluctant to say more for fear of divulging secrets to business rivals.

Ideas that appear promising to the operating divisions will



Don Braben: backing people who are real explorers

usually undergo further development at BP's own scientific laboratories (the main one is at Sunbury-on-Thames, near London) in which the company spends £120m a year.

In all cases, before BP hands out the grants, the academics must agree that the oil company retains ownership of any innovations arising from the research. For its part BP agrees to pay the researchers a royalty on commercial products.

To keep Braben on his toes, he reports to a board of senior scientists, chaired by Professor John Cadogan, BP's director of research, which monitors all projects. The board also includes such scientific luminaries as Sir James Menter, principal of London's Queen Mary College, and a distinguished engineer, Sir Hans Kornberg of Cambridge University (a biochemist) and Sir Rex Richards, a chemist who is chancellor of Exeter University.

On day-to-day matters, Braben reports directly to Bob Malpas, the corporation's managing director in charge of research. The unit is not linked directly to BP Ventures, the subsidiary of the company involved in opening up new, diversified commercial areas, although

some of the research group's activities may eventually feed into the subsidiary.

An important part of Braben's work is, as he puts it, "nurturing the projects during their lifetime."

"We recognise that technology transfer is often going to be tricky. We visit each research group several times a year and encourage a dialogue between the university team and people in the rest of BP who may be broadly receptive to what they are doing. We have to act as midwives for ideas."

Braben's abiding aim is to bring excitement and vision into scientific research, an activity which he thinks shows signs in many countries of becoming stifled through an excess of bureaucratic constraints and an over-emphasis on management techniques.

There was a rich diversity of research in the 1950s and 1960s. No one knew how to manage it, so no one did. Since then science has been a victim of its own success. People think it is a golden goose and can lay eggs to order. It probably can in the short term—but not in the long term. Looking towards the future, a more expansive approach is needed."

Eurofi

A guide through the maze

BY ANTHONY MORETON

SIX YEARS ago Peter Canham, then working for the European Commission in Brussels, and Bernard Harris, with BSC (Industry) and a consultant to the Commission, found a hole in the regional map.

Companies usually know what regional assistance is available from the Community or from their national governments but they frequently have difficulty in getting what they are entitled to.

"The trouble is that the language of Whitehall, that mixture of Whitehall and Westminster, is quite foreign to many businesses," says Harris. "When it comes to Brussels the bureaucratic complications are compounded by language problems."

"We set up Eurofi to guide businesses through the maze of regulations, using our knowledge of the system as a sort of database."

Today the company has a portfolio of 60 top names as its clients. It has helped Holiday Inns with its hotel development in Cardiff and companies such as Gallagher and Tetrapak in other projects.

Within its short life Harris believes Eurofi has managed to get around £100m for its clients. One project involved a British company in a £12m redevelopment in an assisted area. "The company had costed out the scheme," Harris says, "and found it to be too dear. We put together a package at lower net cost because we knew

exactly what it was entitled to in various grants."

Most of the finance comes from national governments but there is an EEC dimension in most projects now, if only because the Community is anxious to stimulate regional development.

"About 10 to 20 per cent of our projects are exclusively involved with funds from Brussels," Harris explains, "but there is EEC money in 80 per cent of the projects we undertake. Our great skill lies in tapping this particular pot."

The skill derives from the fact that of the 14 other directors of the company some have worked in Brussels and all have been involved in the interface between government and business.

Hugh Thomas, the marketing director, who runs the Cardiff office, was with British Steel before he joined Eurofi.

David Bennett advised British Gas on EEC affairs and was a delegate to the EEC's economic and social committee; Norman Holmes, responsible for the Birmingham office, was chief executive of the West Midlands Enterprise Board; and Trevor Nuttall, of the Leeds office, was director of the Yorkshire and Humberside Development Association for four years.

The company is based in Newbury but it has offices in five British towns as well as Brussels, New York and Tokyo.

In its five-year existence Eurofi's work has been characterised by being able to explain the rules of how to get grants for companies. Civil servants used to keep these very much to themselves.

As regional grants became more selective and job-linked, Eurofi has found that its work

has become increasingly concerned with the consequences of legislative changes.

One continental client, which had a third of the European market for its product, suddenly found that the Commission in Brussels was considering basing a new standard for the working of a piece of machinery on advice presented by a competitor, a company which had a minuscule share of the market. Eurofi was able to convince officials in Brussels it made more sense to base the standard on the experience of the major company, the one whose equipment dominated the market.

Eurofi has also branched into publications and seminars. The biggest order for its index of changing fields, is the Community itself—even though the Commission produces its own document.

"We started as a consultancy," says Harris, "but it quickly became apparent that the smaller concerns had less need for specialist financial advice. Its need was general consultancy—advice on matters such as marketing and company structure."

"Any number of others could do this and so, early on in life, we withdrew. We refined our act so that we now only act for the major concern in our specialist field at the interface between government and private industry."

"Because government knows we know our business and their rules—and that we do not present a bogus case we nearly always get for a company what we present. Our success rate is 100 per cent, which is most satisfying to us as well as our clients."

Business

courses

International company lawyers' conference, Paris, February 19-21. Fee: Non-members £6,000; members (AMA/1) £5,000. Details from Management Centre Europe, rue Caroly 15, B-1040 Brussels. Tel: 32/2/516.19.11. Telex: 21.917.

Fleet replacement management, Glasgow, January 21-22. Fee:

£175. Details from the course organiser, Fleet Replacement Management, Strathclyde Business School, 130 Rottenrow, Glasgow G4 6GE.

Entrepreneurs: the research, Brunel University, Uxbridge, February 5. Fee: £145. Details from the Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel: (0895) 56481, Ext. 215.

Sampling and statistics in market research, Brunel University, Uxbridge, February 12-14. Fee: £230; non-members £304.75. Details from Courses Secretary, the Market Research

Society, 15 Belgrave Square, London SW1X 8PF.

Applying decision technology, Uxbridge, January 27-28. Fee: £225. Details from the Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel: (0895) 56481, Ext. 215.

Diversification strategy, London, January 29. Fee: full £143.75; individual and associate members £124.50; corporate members £22. Details from Society for Strategic Planning, Range Planning, 15 Belgrave Square, London SW1X 8PU. Tel: 01-235 0946/7.

EDITED BY ALAN CANE

TECHNOLOGY

Geoffrey Charlish on how a high cost research tool has been made cheaper

Supercomputer brought within affordable reach

CONVEX COMPUTER Corporation of Richardson, Texas, planning to set up in Europe during the first quarter of 1986, says it can make high powered "supercomputers" available to thousands of medium-sized companies, universities and research bodies that could not previously afford them.

Such machines are needed when extremely large amounts of data have to be processed and the user is unable or unwilling to wait for mainframe or minicomputer to grind the numbers down.

A large use is in mathematical modelling—a way of simulating in a computer how complex processes or systems will behave in real life. Examples range from evaluating the behaviour of a complex microprocessor before committing it to silicon, to predicting the flight behaviour of a new aircraft. A form of simulation, with sophisticated graphics, is used in computer aided design.

The biggest supercomputers, made by such companies as Cray, CDC, Fujitsu, Hitachi and NEC, can cost up to \$20m, so that only the largest companies can afford them. Convex believes there are many smaller organisations that would like to simulate high value products before making prototypes. Costly errors could be avoided, designs optimised and good products brought to market more quickly.

The so called "superminis," at \$200,000 to \$400,000, cost less (Digital Equipment Corporation's VAX machines are typical), but their power is not comparable with, say, the Cray machines, even though they have power in the form of array processors. According to Convex, mainframes, the only other choice, are usually inferior to superminis in executing the time-consuming, multiple-variable calculations found in research and development.

A Cray 1 can compute perhaps 140m floating point operations per second or Flops, in the jargon. The Flop is an acknowledged yardstick of the power of this kind of computer.

The best superminis only reach speeds of about 300,000 flops.

Many organisations have had to make do with less computing power than they need says Convex. Companies have to compromise on product quality, profitability and time to market, while academic bodies suffer research handicaps.

At \$500,000 the machine launched about a year ago by

Convex, the C-1, is claimed to have about a quarter of the power of a Cray 1 at 10 per cent of the price.

By the end of this year the company expects to have in its line 25 machines, or some 15 per cent of the supermini installed base of supercomputers.

Convex says it has achieved high performance by taking the best from both supermini and supercomputer design.

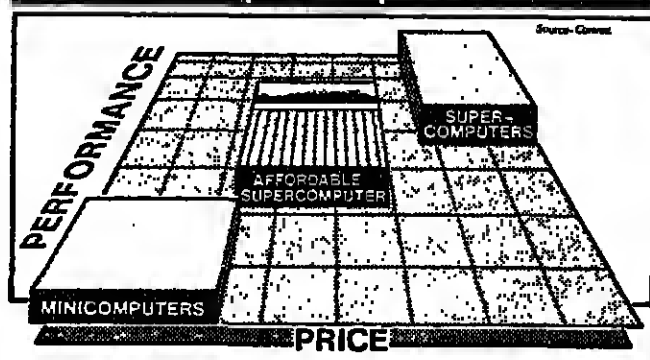
Speed is a matter of dealing with data inside the computer in the largest possible simultaneous "chunks." The superminis usually have 32 bit data paths or chunks, while the supercomputers work at 64 bits, allowing them to get through calculations at nearly twice the speed.

In addition, the superminis usually use "scalar processing" in which only one operation and one data element are dealt with at a time. The supercomputers use "vector processing," enabling them to perform operations on arrays of data simultaneously.

Another technique employed in supercomputers is "pipelining," which allows them to handle several different instructions at the same time. Large gains in speed are possible.

In the C-1, Convex has used 64 bit data paths, pipelining, and a combination of vector and scalar processing. It also uses a technique called "chaining" which is rather like

Large Market Gap Between Mini & Supercomputers



pipelining but operates at a data level below that of an instruction and deals with operands (more basic pieces of data like addresses).

By using familiar operating software the C-1 can use existing engineering application software

Further speed increases are produced by using input/output computer subsystems, relieving the main computer of these tasks and allowing data to enter and leave the system at up to 80 megabytes per second (millions of characters per second). A typical supermini has an input/output rate of 10 to 15 megabytes a second. In conjunction with a large fast memory, the machine, claims Convex, has an overall performance 20 times that of a typical supermini.

By using such familiar operating software as Unix and languages such as Fortran, C-1 can deploy a wide range of existing mechanical and electrical engineering application software. By contrast, the big supercomputers often use special and less "friendly" software. Furthermore, the C-1 uses conventional hardware for the most part, cutting both purchase and operating costs.

Convex is convinced that, at \$500,000, the C-1 will soon find applications in Europe similar to those established in the US. For example, Core Laboratories of Dallas is simulating and analysing reservoir designs. Boeing Aerospace is able to carry out large scale simulations of communications satellites, while Stanford University uses a C-1 to create visual images of seismic data.

The next step by Convex will be to use parallel processing, in which a problem is broken down in software into parts that can be run concurrently on multiple central processors.

Inhuman voice poses threat to Prestel

A NEW threat to electronic information systems such as Prestel which depend on a video screen to display data is on the way—with an inhuman voice as its centrepiece.

Dun & Bradstreet's "Dunsvoice" credit information service due to be launched soon in the UK (this page, December 12) is likely to prove to be the forerunner of a host of computer generated voice response services (audiotex) which will soon be offered in the UK if the US experience is anything to go by.

According to Roland Van der Meer and Clifford Higginson of H & Q Communications, a new fund within Hambrecht and Quist Venture Partners, the voice response industry in the US is on the verge of an explosive takeoff. They believe that the voice response industry is over 20 years old, there are no major successful equipment companies. Nevertheless, they believe that, the voice response industry is only beginning to discover its potential.

"We anticipate a dramatic growth of 40 per cent to 50 per cent in equipment sales over the next five years, resulting in a total market size of \$500m by 1990."

At present, they estimate, the size of the market is only \$80m. Voice response services mean systems where customers dial for information and are answered by a mechanically generated voice. The simplest example is the speaking clock or the recorded messages that greet a wrongly dialled number.

Such systems are very primitive, depending only on a voice recording which is played down the telephone line when the connection is made. Nevertheless, in the US it has been estimated that using such simple audio response systems to assist operators answering directory enquiries cut operator costs by \$30m a year.

More sophisticated systems are interactive—there is a dialogue between the customer and the voice response system. Because voice recognition techniques are still in an early stage of development, the customer's side of the dialogue is a little basic.

It consists of tapping out number codes on the keyboard of a push button telephone. Such telephones generate musical tones which are transmitted down the telephone line and recognised by a computer at the other end as binary digits the language of computers.

The answering voice can be generated several ways:

● Digitised voice: spoken words are recorded and turned into a stream of binary digits using a sampling technique. The words can be stored in fast semiconductor memory or on disk. If disk storage is used, however, the chosen sentence must be transferred to semi-conductor memory before replay for the voice to sound continuous.

● Compressed digitised voice: It takes 20m bits of memory capacity to store five minutes of speech using digitising techniques (the entire operating system of a large computer can be squeezed into 8m bits).

It is difficult to manage this amount of stored information and in a conventional telephone system, the result can be choppy, discontinuous speech. Techniques which compress the voice into a much smaller memory space help to solve the problem, the trade-off being some loss of voice quality.

● Synthesised voice: whereas digitised voice is a real speech record in computer language, synthesised voice sets out to use computer language to create an artificial voice. It is still not very successful, although continuous development of the computer software used to create the voice has resulted in measurable improvement.

The applications of voice response systems in the US include the "976" or "dial-it" information/entertainment services. According to Van der Meer and Higginson, it is the most widely known and hottest voice response service today.

But there are warnings that the link with the user is the critical part of the system; the proper voice prompts are necessary so that a user will be carefully guided through a simple menu of selections to achieve the end result.

Careful human engineering is necessary for a successful system. If done properly, the applications become saleable and users are satisfied; if not, they will flee. Dun & Bradstreet came to similar conclusions in designing Dunsvoice.

Many experts contend, Van der Meer and Higginson say, that where videotex—Prestel—has failed due to the cost of computer terminals, their lack of easy access and the cost of communications, audiotex will prosper.

Videotex may have stolen the early thunder, but it could be that audiotex will have the last word.

The good news is FERRANTI Selling technology

BT claims data record

BRITISH TELECOM claims to have set a world record in optical fibre transmission by sending data over a 20 mile link at 2.4bn bits a second.

This is claimed to be the highest rate yet achieved over an installed optical fibre link and illustrates the feasibility of upgrading existing cables by using only new terminal electronics, without replacing the cable.

The fibre is a single mode type running between Tarmworth and Birmingham. The transmission rate achieved represents a 16 fold increase over the existing 140m bits a second. It is equivalent to passing 30,720 separate speech channels, or 32 colour TV transmissions down the same fibre.

High capacity single mode transmission calls for a very pure, single wavelength light source. Such a device, a distributed feedback laser working at 1.32 microns wavelength, has been developed at BT's Martlesham research labs and was used in the trial.

Alarm case

PEAK TECHNOLOGIES of Buntingford, Hertfordshire, is offering a security alarm case which may appeal to those who have to carry valuables in the streets.

The case incorporates a radio-operated two stage audio and smoke alarm which can be set off by the owner from 40 ft away.

If the case is stolen, a small hand-held radio-transmitter is triggered by the owner and the receiver in the case sets off an audio alarm. After 15 seconds, thick red smoke pours from a canister fitted in the case, although this can be inhibited if the thief returns the case in that time.

The company believes the system protects user as well as the valuables. There is no need to reset the thief and risk injury, since he is unlikely to get very far.

More on 91 297 0920.

Aquaprint aims to make a good impression

MAKING A good impression underwater is the objective of a system from BP Chemicals called Aquaprint.

The company has developed a polymer which can be applied by a diver to make a rapid, accurate impression of a submerged area of steel structure, for later inspection on the surface.

Already formulated and mixed, the material is supplied in cartridges for use with an air-driven applicator. The diver applies a bead of material to the area under inspection, usually a weld or joint in a steel, concrete or wooden structure.

The polymer cures rapidly and is removed by hand and taken to the surface where the extreme accuracy of the system allows cracks, corrosion, pitting and other shortcomings to be assessed in detail.

In the North Sea, inspecting structures and in particular the welds, is normally a difficult, dangerous and expensive operation. But it has to be carried out every year to maintain the high levels of safety and integrity in the submerged steel frameworks.

The underwater engineering

group of the Construction Industries Research and Information Association estimates that the annual subsea maintenance bill in the North Sea is about £200m.

These costs include hiring large and complex diving vessels, employing of divers and other skilled personnel, maintenance of diving equipment and often the hiring of remotely operated vehicles.

Coupled with delays caused by bad weather, the hourly cost to keep a diver in the water can easily exceed £3,000. His job is in any event difficult, so that any-

thing to make life easier and cut the time submerged is welcomed in diving circles.

BP claims that the alternative to Aquaprint—photography, gauging and magnetic particle inspection—each have their drawbacks. In underwater photography fine detail may be lost due to lighting problems, the use of gauges is too time consuming and magnetic particle inspection, in which fluorescent particles are diffused into cracks to pick them out, do not show surrounding detail and depend on the diver's interpretation.

Aquaprint allows a precise impression to be taken including the ink particles to show up cracks. The whole can then be examined by experts on the surface.

The system has been developed and tested with the co-operation of the offshore oil industry and diving companies. The materials are non-toxic and the self-contained design of the gun and cartridges allows application at depth and in any position.

More on 01-581 6804.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 21

AMEX COMPOSITE CLOSING PRICES Closing prices December 27

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